



GCSP

Geneva Centre for
Security Policy

Transformative Journeys to Create a Safer World

**Annual
Report
2017**

Table of Contents

1 Introduction	03	5 Expanding the GCSP's reach	35
The GCSP at a Glance	03	Online Engagement	35
Message from the Chairman	05	Growing Our Global Fellowship Initiative	37
Message from the Director	06	Forging Partnerships	39
2 Mission and background	07	Lifelong Learning for Alumni	41
The GCSP Story	07	The GCSP in the Maison de la paix	43
Getting Results	09	6 Financial report	45
The GCSP Way	11	7 Annexes	47
Mission Fulfilment	12	Foundation Council Members	47
3 Making an impact: four streams of activities	13	Global Fellows in 2017.....	51
Developing Leadership in Global Security	14	8 Activities	55
Addressing Emerging Security Challenges	19	Publications	55
Understanding and Operating in a Turbulent Security Environment	21	News and Knowledge	57
Addressing Emerging and Future Geopolitical Challenges	25	Global Insights	60
4 Fostering dialogue and debate	27		
High-level Visits	28		
Dialogue inside and outside International Geneva	29		
Multi-track Diplomacy	31		
Immersive Event	33		

Introduction

The GCSP at a Glance





Message from the Chairman

The GCSP was born close to a quarter of a century ago as an offspring of the end of the Cold War. My own association with the Centre spans close to two decades – a period of time that provides a good vantage point from which to measure the extent of the changes that have occurred outside the Centre, and to assess the GCSP's ability to adapt and transform itself accordingly. This also helps to provide a sense of perspective as to the challenges of the future.

During the 1990s the world was a very different place: the United States, as the only remaining superpower, was undergoing its unipolar moment; the West was providing the world's basic legal framework and political narrative; and the reorganisation of the post-Cold War space in Europe and the former Soviet Union was a key undertaking. At the economic level, globalisation became truly global as China became a major player and the Eurasian space was no longer living in a world apart. The technology boom was in its early stages, but had not yet unleashed the forces of societal disruption that it would do later. For the newly established GCSP, this meant a focus on the Euro-Atlantic space, but using what was – by the standards of the day – an innovative and effective participatory model of knowledge transmission and the sharing of experience. The GCSP thus never thought of itself as a mass-production 're-education camp' for ex-Communist cadres. Conversely, however, the creation of a community of executive players with a high degree of competence in security affairs and sharing a common grammar and semantics in the post-Cold War dispensation was a priority in terms of which the Centre achieved a high level of success. Indeed, there are few places in which security policy is made and implemented in the European space where I do not meet GCSP alumni in positions of responsibility.

Today, we are plunged in a black-swan world in which the disruptions unleashed by the forces of globalisation and the ongoing technological revolution are tearing apart the global socio-political fabric and the rules of all that is relevant to the GCSP's activities. The international system and the security of societies at all levels are changing

beyond recognition, while the production, sharing and transmission of knowledge are in constant flux. The GCSP has been fortunate to be able to face these existential challenges with a set of remarkable assets. The participatory ethos present from the Centre's creation is a strong base from which to adapt to an era of much more horizontal, multidisciplinary and bottom-up training. Our move to new quarters opened us up physically and psychologically to a wider universe of players. A new leadership with cutting-edge, direct experience of executive education and crisis management was in position, and was developing the ability to use knowledge above and beyond its simple transmission and to emphasise leadership in situations of stress and uncertainty. This is what is happening today – and which is reflected in this annual report.

Not least, the consistent support of the Swiss government remains a key asset, not only because it has been providing core funding since the Centre's inception, but because it has also demonstrated over the decades a remarkable understanding of both the nature of the changes affecting the Centre and its stakeholders and the need for timely evolution and reappraisal in response to these changes.

The very success of the GCSP in this ongoing transformation will necessarily lead it to rethink its programmes and approaches and possibly to rebrand itself. As its overall activity and the number of participants and alumni increase, internal reorganisation and renewal will be an inevitable consequence. And as the Centre extends its reach well beyond its original civil service and military core, it enters into both competition and cooperation with a much broader range of players. These challenges are born of the Centre's success, and it will be exciting to meet them.

It has been an honour and a privilege to be in a position to shepherd the GCSP through these successive changes, with the unflagging support of an engaged Foundation Council and a passionately committed staff.



François Heisbourg,

Chairman

Geneva Centre for Security Policy

Message from the Director

In 2017 more than ever our space has been your stage. We have hosted more than 900 experts who have shared their knowledge and experience with more than 2,500 people. Our community has grown to include more than 6,300 alumni around the world!

In today's globalised world our ambition as an international foundation is to provide forward-looking thinking and help trigger innovative solutions for decision makers concerned with international affairs and security. In 2017 we kept our mission vibrant by adjusting our activities and developing new endeavours to help individuals and organisations to make sense of the new system of geopolitics.

As our 2017 campaign emphasised, “**We're in an era of black swans** – unpredictable events with unpredictable consequences”. The ability to react quickly and adapt is critical today and is becoming even more so with the rapid evolution of technology and the disruptive forces that are changing our world. This ability requires inclusive and courageous leadership that empowers every actor and allows them to benefit from one another's experience. Our practical courses connect a diverse range of experts in order to build a concrete picture of what is really happening and prepare them to create change, even in a tumultuous world.

In this regard, the GCSP has continued to increase its reach beyond Geneva with the launch of its first hybrid course on **Geopolitical Leadership for Organisational Impact** and **two online courses** in partnership with the US Institute of Peace. Our **Global Fellowship Initiative** has continued to be a place to nourish ideas and incubate actions. It has welcomed more than 125 fellows since its creation in 2015 and has seen an average of ten inquiries per week in 2017. Along these lines, the GCSP has also been seeking to incubate innovative projects that have a high potential of generating a substantial impact on international peace and security. In 2017 this has resulted in the creation and development, among others, of the **Terrorism Joint Analysis Group** and the **Media and Arts for Peace Initiative**.

In addition to our courses, in 2017 the GCSP has launched a new type of Immersive Event with its first edition evolving around **Collaborating for a Safer World – Unlocking Transformational Ideas**.

These new types of events have one main objective: **to plant the seeds for a different kind of ecosystem** – one that brings together people from relevant yet diverse fields to address common challenges, deepen mutual understanding and collaboratively generate new ways of thinking about what is needed to help create a safer world.

As part of its efforts to meet the highest Swiss quality standards, the GCSP underwent the **EduQUa certification** process which sets and reviews criteria for the quality of continuing adult education and certifies institutions. The GCSP is proud to have received its certification in 2017, which both recognises the quality of its courses and encourages everyone at the Centre to continue to deliver high-standard executive education.

Since our move to our brand new building, the Maison de la paix, we have come a long way in our quest to adapt to the changing security environment. We have doubled our course offering and intensified our work to foster collaboration, encourage creativity and build trust. Our alumni community has expanded to represent 165 nationalities, while four new Alumni Hubs have been opened in France, Sweden, Ethiopia and Egypt. Our Foundation Council has welcomed seven new member states (Mongolia, Senegal, Australia, Sri Lanka, Pakistan, Canada and Japan), and now represents 52 states in total, plus the Canton of Geneva. In addition, the GCSP has signed new partnership agreements with more than 40 organisations since 2014.

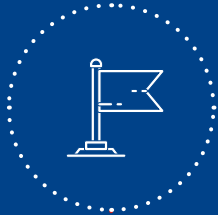
Looking ahead, the GCSP will continue to fulfil its mission to prepare and transform individuals and organisations so they can create a safer world. Bringing experts and practitioners together, the Centre will dedicate its efforts to developing new opportunities to make sense of the apparent chaos that characterises the modern world and to championing stability. In this sense, I am very much looking forward to working with every member of the GCSP community in 2018.



Ambassador Christian Dussey,
Director

Geneva Centre for Security Policy

Mission and background



The GCSP Story

What was to become the Geneva Centre for Security Policy has its roots in a training programme designed at the initiative of the Swiss Confederation to strengthen national expertise in the field of disarmament during the Cold War. While putting in place a nine-month executive course (especially in arms control) to train government officials in pertinent international security-related issues, the GCSP's founders were forced to look long and hard at what the focus of this course should be.

It quickly turned out that there was a pressing need for comprehensive security training, not only in Switzerland, but also in many other European countries – and beyond. It was therefore only logical in 1995 to create a foundation under Swiss law, with the support and guidance of an international Foundation Council.

With Switzerland's participation in the Partnership for Peace (PfP) a year later – an initiative led by the North Atlantic Treaty Organisation (NATO) to enhance transatlantic security cooperation – and its affiliation with the Euro-Atlantic Partnership Council, in 1997 the groundwork was laid

for the GCSP to become a valuable tool of Swiss foreign and security policy – or, as the then-GCSP director, Ambassador Theodor Winkler, has put it, *“une place d’armes pour la paix”*. Since its creation over 20 years ago the GCSP has become a highly reputable institution delivering high-quality executive education programmes in international security and peace policy, not only for participants in Switzerland and Europe, but also worldwide. In addition, the GCSP has made its mark as an institution producing and disseminating policy-relevant ideas in specific issue areas, as well as a platform for dialogue and exchange in “International Geneva”.



Getting Results

Contributing to more effective decision-making and nurturing a community of leaders who advance peace and security globally

In a world where peace and security are constantly challenged by a rapidly changing ecosystem, the emergence of unexpected threats and increasingly tangled constellations of actors, the way in which organisations operate and make decisions has to change.

Building and fostering the ability to shape transformations

Navigating complexity and uncertainty across multiple boundaries requires courageous leadership, resilience, foresight and versatility, as well as

creative and innovative approaches. At the GCSP, we help decision makers update their knowledge base, hone their skills and transform their attitudes so that they can make constructive change happen.

Delivering executive programmes, providing policy analysis and promoting dialogue

We develop global leaders from varied professional backgrounds and geographical origins by promoting intellectual and cultural diversity while encouraging the exchange of different views and perspectives. The GCSP offers a unique combination of knowledge and experience, as well as opportunities and space for building a collaborative global community of peace and security leaders.



Inputs

- Expertise in providing highly interactive and participatory learning
- Experience in providing opportunities for dialogue and exchange
- Richly diverse learning environment
- Global network of experts
- Global Fellowship Initiative
- Dedicated and diverse staff
- Contributions from member states
- Strategic location at the Maison de la paix
- Strong partnerships

Activities & outputs

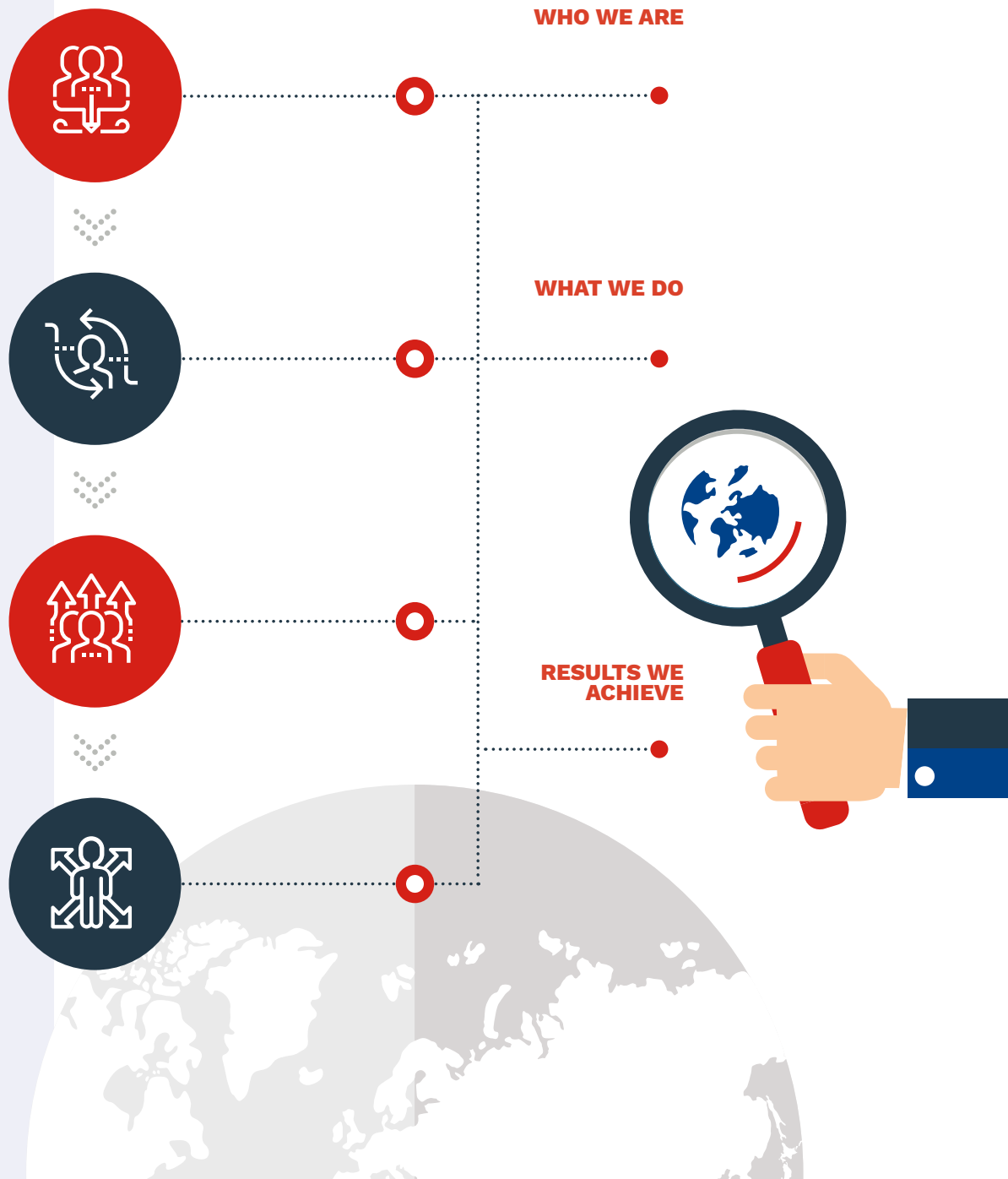
- Executive education
- Public events, conferences, diplomatic processes
- Policy analysis

Outcomes

- Increased knowledge
- Enhanced skills sets
- Transformed attitudes
- Stronger organisational/institutional culture
- Advanced leadership
- Stronger national and international networks

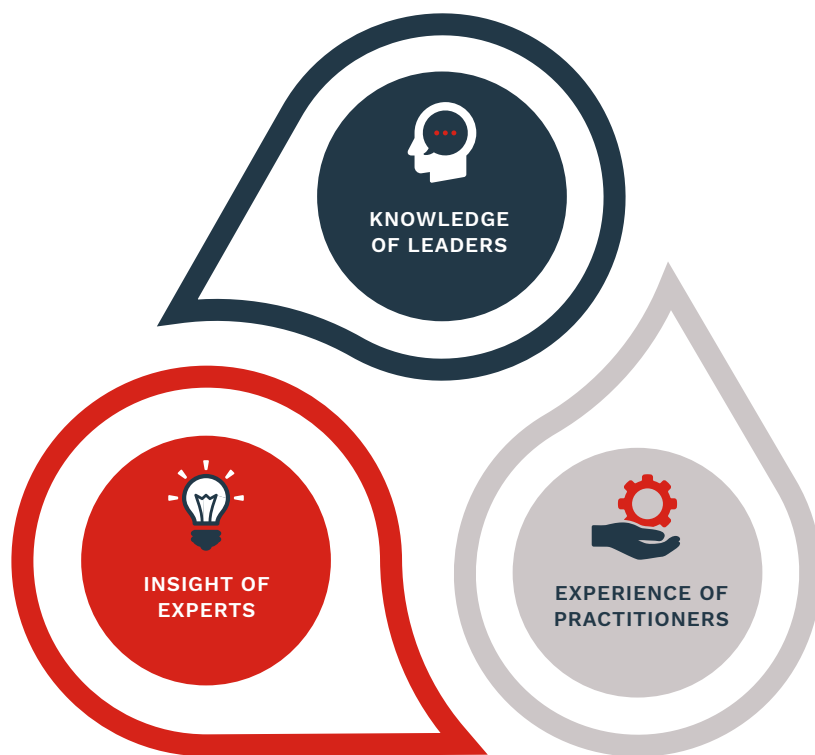
Impact

- More effective foreign policy-, security- and peace-related decision making



The GCSP Way

We attract outstanding experts, renowned leaders and first-rate practitioners. The GCSP's highly interactive and participatory environment encourages knowledge co-creation to support innovation in confronting peace and security challenges. Leveraging our more than 20 years of experience, we adopt a comprehensive entrepreneurial approach that fosters the development of new ideas and fresh concepts to create lasting value and impact.



In order to achieve such an impact, the GCSP focuses on three specific lines of activity: delivering executive education programmes, promoting dialogue and knowledge exchange, and generating policy-relevant ideas.

The GCSP focuses its activities on 18 key thematic clusters:

- Leadership
- Peacebuilding
- Crisis Management
- Gender and Inclusive Security
- Regional Challenges
- Effective Governance
- Defence Diplomacy
- Diplomatic Tradecraft
- Global Risk and Resilience
- Cyber Security
- Terrorism and Organised Crime
- Arms Proliferation
- Security and Law
- Strategic Foresight
- Human Security
- Outer Space Security
- Artificial Intelligence and Disruptive Technologies
- Neurophilosophy of Global Security

Mission Fulfilment

Delivering executive education programmes

Dealing with ambiguities and dilemmas, learning from failures, managing the complexity of international security policy – all these challenges require critical thinking, imagination, innovative problem-solving skills, and a solid knowledge of today's multi-layered security environment. Every year the GCSP trains some 1,000 national and international officials and executives who are designated to serve in high-level positions in government, business, and civil society in pertinent fields of international security policy. The GCSP's course directors and teaching staff attach great importance not only to enhancing participants' understanding of a rapidly changing world, but also to fostering their interpersonal competences and skills necessary to untangle complexity and sustainably impact the decision-making processes in their respective organisations and countries. In 2017 the GCSP ran a total of 81 courses, including open-enrolment and tailor-made modules for partners in Geneva and abroad.

Developing policy-relevant analysis

We live in a highly interconnected world marked by ongoing, far-reaching transformations that are occurring both gradually and abruptly, on various levels, and in multiple spheres. Today's security challenges are manifold, with intricate, interwoven and interdependent patterns. The

GCSP aims at contributing to a better understanding of the complexity of current global circumstances and enhancing global responsiveness to future challenges through publications, public events, conferences and expert comments in the media. The Centre's development and dissemination of policy-relevant ideas is also an important part of its success in delivering high-quality executive education programmes.

Promoting dialogue and knowledge exchange

The unique combination of the GCSP's location; commitment to inclusiveness, impartiality and independence; and professionally rich and geographically diverse expert base constitutes the foundation of the Centre's recognised role as a platform for dialogue and knowledge exchange.



165



81



1,264



Making an impact: four streams of activities

The main way in which the GCSP creates a community of effective policymakers and leaders is through executive education. In 2017 we presented **81 courses** to a total of **1,264 participants** in which we covered a wide range of pressing international security-related issues. We accomplished this by developing both the skills and knowledge of **participants representing 165 countries** who worked in governments, civil society organisations, branches of the military and private companies.

Developing Leadership in Global Security

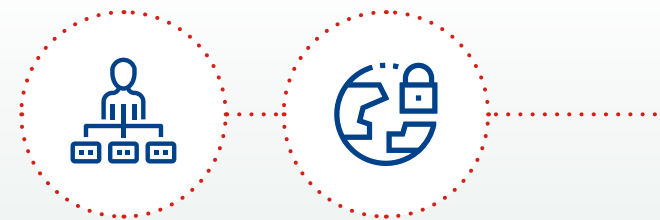
Leadership in a complex 21st century security environment

In continuing its mandate of educating a new generation of global leaders, the GCSP held the 32nd edition of its eight-month **Leadership in International Security Course (LISC)** in 2017, which continued to form part of the **Master of Advanced Studies in International and European Security** jointly run with, and accredited by, the **Global Studies Institute** of the University of Geneva. The LISC delivers excellence in learning, with a focus on the variety of topics and innovative thinking that are present across the GCSP's clusters, including crisis management, gender and inclusive security, strategic foresight, risk and resilience, and peacebuilding. This approach enabled participants to gain insight into complex issues that shape the international security landscape, and to extend their worldview by engaging with over 120 expert scholars and practitioners. Leadership knowledge and skills remain at the core of the LISC, in order to achieve a common response to the world's most pressing security challenge and to enhance peace and security. The course reflected the GCSP's global connections, with 22 participants from across five continents.

GCSP-CCL Leadership Alliance for advancing leadership in peace and security

The Alliance for Advancing Leadership in Peace and Security is an innovative partnership combining the vision and talent of two leading actors in their respective fields, the GCSP and the Center for Creative Leadership (CCL). The Alliance offered much-needed support to organisations that have traditionally been excluded from accessing world-class leadership development. In 2017 the Alliance ran several editions of its signature open-enrolment courses: **Leading and Influencing with Impact**, and **Leading Effectively in Turbulent Times**. The former targeted professionals seeking to increase their ability to lead and exercise influence at the individual and team levels; the latter gathered together senior-level leaders wishing to address organisational and societal leadership challenges. In 2017 the Alliance achieved the milestone of training¹ over 1,200 people from 114 countries across all its leadership development activities since the courses' inception in September 2015 – over 700 of these in 2017 alone. Its courses were not only successful in

facilitating transformational learning experiences among participants, but also in generating requests for customised versions of the programmes, which were successfully delivered in 2017. In this way, the Alliance helped several partners to increase their leadership capabilities and impact, and achieve their desired aims and ambitions. Throughout 2017 the Alliance worked on a significant project with a United Nations (UN) agency with over 100 country offices. The project involved conducting a leadership needs assessment that surveyed over 100 management teams and a series of virtual focus groups. The final report was presented in December and included recommendations for a global leadership development strategy that aligned with the new UN Principled Leadership Framework.



¹ Included in this data are participants who were involved in a minimum of a 1.5-hour workshop with clearly defined learning objectives.

Crisis management

The multitude of crises over the last few years require leaders from multinational organisations, governments or businesses to be trained to manage unpredictable and disruptive events. Leadership skills are essential to our course on **Crisis Management: Navigating the Storm**, which offered the opportunity to explore leadership processes and styles through interactive sessions that reviewed case studies and determined the most appropriate structures and methodologies needed to manage crises. The GCSP offered the opportunity to examine how best to manage teams in complex, often rapidly evolving contexts in which individuals need to work in a coherent and effective way. Communications, both internally and externally, can become far more challenging when faced with a major crisis. Participants explored the personal, cultural, and organisational skills required in crisis communications and discussed with global experts in crisis management how stressed and tense situations could be best managed in a context of litigation and reputational threats.

In association with the Swiss Federal Office for Civil Protection and the Federal Department of Foreign Affairs, the GCSP organised a five-day **Risk and Crisis Management in the 21st Century** course for the second time. This course, which targets crisis managers from central or regional governments, functions across the globe, and examines the theory and practice of risk management using Switzerland and other case studies as examples, as well as exploring in depth how countries should define and prepare for crisis situations. This course has been approved as an annual event in association with PfP activities.

New highly interactive simulations – including a complex pandemic event – have been developed and tested in various courses. The use of simulation provides the best learning environment for leaders and teams to test their crisis management skills and to enhance individual and team resilience. These activities are being expanded to also include psychological and bias aspects of decision-making during crises.



Peacebuilding

2017 was a turbulent year with a significant increase in international friction and conflicts around the world. As new lines of political and security confrontations emerged, the new UN Secretary-General made conflict prevention and peacebuilding the top priorities of his administration. In these challenging times, the GCSP is committed to contributing to executive education and the development of methodologies and concepts for more effective peacebuilding and conflict prevention.

The GCSP concentrated its efforts in 2017 on strengthening its work on peacebuilding, with a particular emphasis on leadership for peace. The senior-level **Enhancing Leadership for Peacebuilding Course** was hosted by the GCSP in cooperation with Interpeace, the Swiss Federal Department of Foreign Affairs and UNITAR. The course provided an opportunity for senior leaders from a broad range of countries and

organisations operating in volatile environments to enhance their understanding of sustainable peacebuilding and leadership styles. The GCSP supported the **UN Senior Mission Leadership Course** held in Senegal and co-hosted Challenges Forum workshops on **peace operations, leadership and scenario-based exercises** convened at the US Army War College and the International Peace Institute in New York.

The GCSP's commitment to sustainable peace also includes the **Swiss Peacebuilding Training Course** delivered in collaboration with the Swiss Federal Department of Foreign Affairs, SWISSINT and swisspeace. The course focused on knowledge and skills for practitioners engaged in peacekeeping missions around the world. Participants were drawn from a mix of the Swiss experts pool and international participants with civilian, police or military backgrounds.

Further, the GCSP established an initiative on **Media and Arts for Peace** in recognition of the interplay between media and the arts, to provide a



potentially powerful medium through which peacebuilding practitioners can make their work more meaningful, transformative and sustainable. To that end an online course on **Media and Arts for Peace** was launched in Geneva, New York and Washington, DC in cooperation with the US Institute of Peace. The course explored the impact of mainstream media, digital/social media and the arts on peace. Participants learned how the various media have been engaged in enriching public discourse, highlighting civic responsibility and social justice, and telling the stories behind every conflict that can be used to either dehumanise or humanise a conflict and the people behind it.

Further, the GCSP hosted the Geneva launch of the **2017 Global Peace Index** in cooperation with the Institute for Economics and Peace. Two Strategic Security Analysis Papers on “Business and Private Diplomacy: A Potential Catalyst for Sustainable Peace” and “The Economic Dimension of Peacebuilding: The UN Peacebuilding Commission in Search of Its Identity” were published during the year.

Gender and inclusive security

During 2017 the GCSP continued to promote gender equality and a more inclusive approach to peace and security by providing a platform for dialogue and collaboration between high-level practitioners and experts from across Geneva, and developing new courses and policy analysis. Director Christian Dussey expanded his commitments as a Gender Champion, and a GCSP-wide Gender and Diversity Policy was developed that incorporated new human resource policies.

The Enhancing Leadership for Women Course piloted with the Gender Champions in 2016 was offered as an open enrolment course in 2017 and is being followed up with a series of workshops and community networking events to build capacity and connect participants to peers and senior mentors. In August the GCSP published the Strategic Policy Analysis “**Women in Mediation: Connecting Local and Global**”, and subsequently contributed to an international gathering of experts, diplomats and civil society at Durham in November and Wilton Park in December 2017 with analysis of the implications of new networks for the increased participation and influence of women in peace processes.

The GCSP co-sponsored a series of events with the Maison de la paix Gender and Diversity Hub, including two events during the Geneva Peace Week in November, and two public discussions hosted at the Centre. In February the GCSP partnered with the Women’s International League for Peace and Freedom to provide a platform for women from Syria highlighting arbitrary detention and enforced disappearance. In

December the GCSP hosted a conversation with two inspiring women leaders, GCSP Fellow and Congolese activist Julienne Lusenge and the African Union Special Envoy for Women Peace and Security, Madame Bineta Diop. They spoke of the challenges and opportunities in connecting the work of women building peace at the grassroots level to top-level negotiating tables and policymakers in order to achieve a more inclusive and sustainable peace.

The GCSP also developed new partnerships. In November the cluster leader worked with Saatchi and Saatchi Switzerland to develop a track on strategic partnerships and creativity to address security challenges, including gender inequality, during the GCSP-wide event **Collaborating for a Safer World**. The GCSP also hosted a Hacking for Humanity event to develop technology and social innovation for refugees with Project Integration and Girls in Tech, Switzerland.

“ *Being a leader doesn't necessarily mean that you have to lead from the front As a leader, you are only as good as the people that you are leading. You must ensure that you are really bringing them into your vision while also providing clarity to their roles. All of these things are critical and important as a leader.* ”

Samantha Stokes-Baydur, The Global Fund to Fight AIDS, Tuberculosis and Malaria Participant in the “Enhancing Women in Leadership” Course (October 2017)

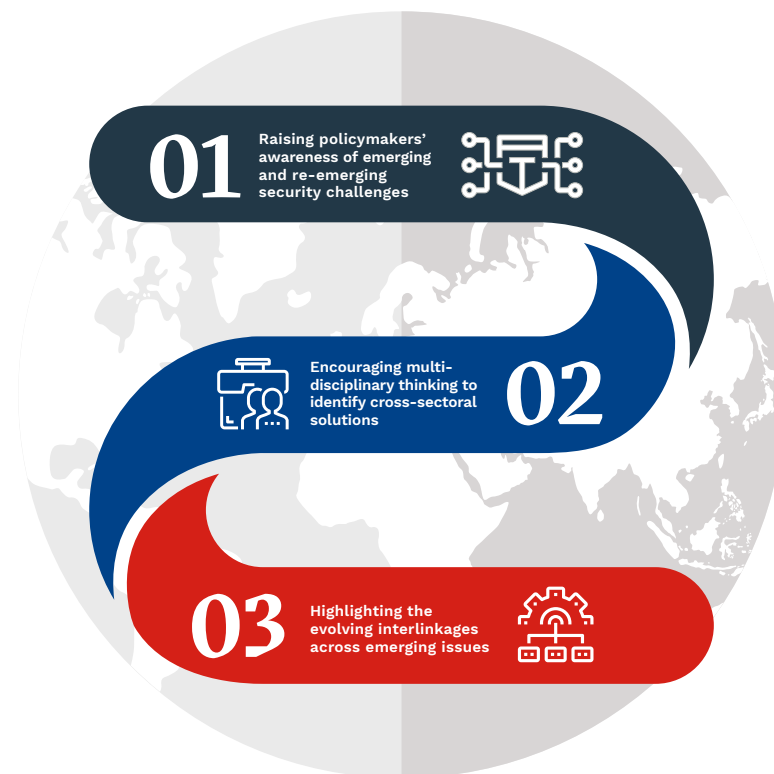
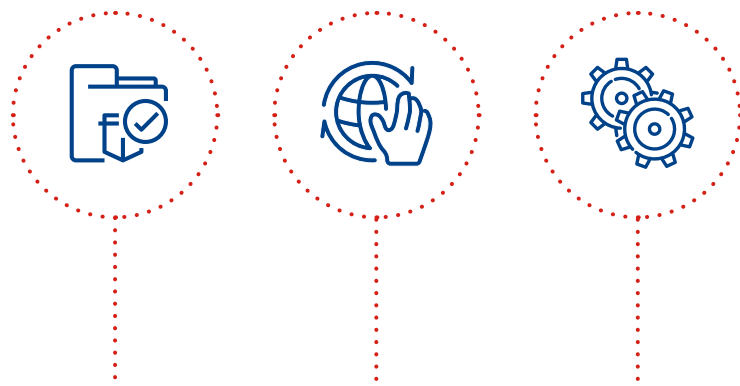


Addressing Emerging Security Challenges

The **Emerging Security Challenges Programme (ESCP)** examines a variety of issues for three principal reasons: (1) to raise policymakers' awareness of emerging and re-emerging security challenges; (2) to encourage multi-disciplinary thinking and networks to identify cross-sectoral solutions to such challenges; and (3) to highlight the evolving interlinkages across emerging issues. In 2017 the ESCP engaged in a number of new areas that complemented existing work across various fields, such as the prevention of violent extremism and addressing arms proliferation.

A new area of focus in 2017 was **geopolitical leadership requirements for organisational impact**. The ESCP introduced five short modules on topics such as strategic foresight; crisis management and decision-making; and geopolitical analytical skills for business leaders. A shared theme across these modules highlighted the turbulent dynamics of the global environment. Participants were able to attend all or a select number of the offered modules. The modules complemented the 2017 edition of the **Disruptive Technologies and International Security Course**.

In the technology domain the ESCP continued to analyse the implications of emerging technologies. In June 2017 it co-organised an expert workshop on **Distributed Ledger Technologies** together with the Federal Academy for Security Policy in Berlin. This was a new topic for the GCSP, and experts analysed the disruptive potential of such technologies, looking beyond mainstream issues relating to cryptocurrencies.



Another area of focus for the programme is re-emerging security challenges such as cyber security and combating terrorism. Concerning the latter, the ESCP established and launched a **Prevention of Violent Extremism Online Platform** in February 2017. To date, it is the only global online platform dedicated to preventing violent extremism (PVE) and has over 400 members. Through the ESCP, the GCSP also became part of the Global Solutions Exchange, which works extensively on PVE-related issues.

In the cyber domain the programme co-organised the third edition of the **Cyber 9/12 Student Challenge** together with the Atlantic Council. In April, 24 teams from across Europe, North America and Asia were welcomed at the Maison de la paix. The competition invited university students to tackle a simulated cyber incident in real time. In 2017 the challenge involved an evolving ransomware event and its critical impact on healthcare systems across several nations. The selected topic turned out to be prescient. One month after the Cyber 9/12 Student Challenge a similar but real attack spread across the world via the WannaCry ransomware attack. It was particularly burdensome to several healthcare providers in Europe who had failed to ensure adequate patching of their IT infrastructure.

Another re-emerging issue requiring continued attention is arms proliferation. In 2017 the programme organised multiple courses and modules on this topic, including updated editions of its signature **Arms Trade Treaty Course**. A new addition to its offerings was the **MENA Arms Control Course** consisting of two separate courses – one held in Europe and one held in the Middle East and North Africa (MENA) region. The first course was held in Amman in November. Complementing these courses were public discussions on issues such as the provision of negative security assurances.

The programme continued its efforts within the human security domain, concentrating on health security, and climate change and security. In 2017 the programme ran two courses on **Security Challenges and Responses to Climate Change** and **Addressing Challenges in Global Health Security**. The ESCP also started the preparatory work for additional courses on these topics to be held in French in 2018.

As in previous years, the programme organised the flagship **New Issues in Security Course (NISC)**. The 2017 edition emphasised human and national security, the interlinkages between issues, and the value of adopting a more forward-looking approach to international security. Among the novelties of the NISC is the increasingly wider use of skills labs on a range of issues such as communication, crisis management, negotiation, open-source intelligence, leadership and strategic foresight.

The 2017 edition brought together 28 participants from 25 countries. The participants represented such countries as Cameroon, Egypt, Germany, Kyrgyzstan, Latvia, Ukraine and Vietnam, and ministries such as defence (civilian and armed forces), economic affairs, foreign affairs, interior, justice and public security. Four countries from South Asia were represented in the course: India, Nepal, Pakistan and Sri Lanka. Organisations that were represented included the Office of the UN High Commissioner for Human Rights, Médecins Sans Frontières and the Kofi Annan International Peacekeeping Training Centre.

Lastly, the programme further extended its activities in the area of strategic foresight. Within this domain area it emphasised identifying good practices and lessons for strategic foresight across the public, private and civil society sectors. It also mainstreamed strategic anticipation thinking in GCSP long-duration courses such as the LISC and NISC. Lastly, a new project covering courses, a workshop and reflection sessions was launched in 2017 with the Executive Office of the Secretary-General of the UN. It focuses on strategic anticipation for early action, and among the initial deliverables was a tailored course for UN staff entitled **Strategic Foresight: Tools and Techniques for Integrated Analysis**.



Understanding and Operating in a Turbulent Security Environment

Regional Perspectives Programme: Understanding and Operating in a Turbulent Security Environment

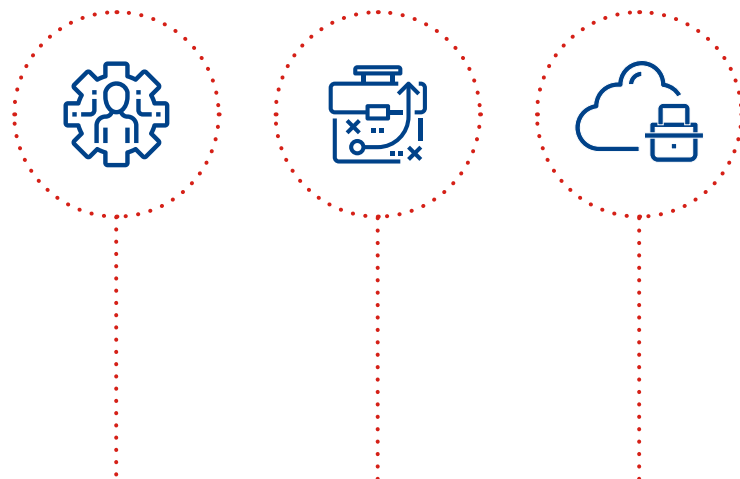
The **Regional Perspectives Programme (RPP)** is a cross-cutting programme that examines security issues from a regional point of view. It integrates three clusters:

1. Regional Challenges;
2. Effective Governance; and
3. Defence and Diplomacy.

To achieve the GCSP's overall 2020 Strategy, the RPP educates future leaders to help them deal with the security challenges of tomorrow, disseminates world-class policy research and provides a platform for peaceful dialogue. In 2017 the programme delivered more than **25 courses, seven of them overseas, for around 600 participants.**

The programme hosted eight dialogue events, both in Switzerland and in neighbouring countries.

The programme is focused on regions with specific needs; thus the RPP works primarily with governmental sponsors rather than the private sector. Three military officers and one diplomat are seconded from the Swiss and German ministries of defence and the Swiss Ministry of Foreign Affairs. Governments pay for most of the programme's activities.



25
courses



07
overseas



600
participants

Regional challenges

The Regional Challenges Cluster focuses on regions that impact global security, such as MENA, East Asia (Asia-Pacific), Eastern Europe, Central Asia, East and West Africa, and the Balkans. In terms of this perspective, it also interacts with a number of international organisations such as the OSCE, NATO and the EU. This cluster concentrates mostly on dialogue and policy analysis, but also contributes to education.

EVENTS AND ACTIVITIES

In addition to organising courses, the GCSP leverages its location in Geneva to serve as a platform for dialogue and debate.

Our dialogue events were held in a number of formats: Public Discussions; Geneva Security Debates; Executive Conversations; the Young Leaders Forum; and closed, customised meetings/conferences/roundtables of stakeholders that deal with a specific international security issue.

In 2017 the GCSP discussed some of the world's most tense situations, covering, for example, security issues related to the territorial disputes in the South China Sea; cooperative security mechanisms in Asia; and the North Korean nuclear issue in such frameworks as the Zermatt Roundtable (a Track 1.5 conference), the Security Seminar between the GCSP and the China Institute for International Strategic Studies (a Track 2 seminar) and ad hoc meetings with the China Institute for Contemporary International Relations. The GCSP was also involved in the Xiangshan Forum and other ad hoc conferences addressing both global and specific security issues in Asia. Furthermore, the GCSP maintains cooperative relationships with numerous Asian academic institutions and think tanks in countries/regions ranging from Japan and the Korean Peninsula to South Asia. The RPP hosted dialogue events for Future Leaders from Ukraine and Switzerland. The programme also organised dialogues with Pakistan's National Defence

University, Indian and Sri Lankan institutions and think tanks, and Jordanian governmental organisations. RPP representatives also held talks in West Africa.

In addition, the GCSP hosted many open events in Geneva, such as Public Discussions involving prominent officials and experts from Asia, Europe and the Middle East. Besides, the GCSP organised closed-door gatherings on specific issues, such as security in the Middle East and Ukraine, and mediation.

Effective governance

The Effective Governance Cluster strengthens the capacities of diplomats and other government officials to respond to complex security challenges and operate in a complex security environment. The Cluster offers tailor-made training courses to transfer knowledge, enhances participants' skills and provides opportunities for networking. The coordination of diplomatic training is a cross-cutting activity at the GCSP.

NEW EVENTS

In 2017 the Effective Governance Cluster ran a workshop on **Prospects for Cooperation on Restoring Stability and Institutional Reform in Syria** co-organised by the GCSP and the Omran Centre for Strategic Studies. It was held at the GCSP on 21-22 September 2017. The seminar is part of the **Syria and Global Security Project** that is co-organised by the two institutions and aims to offer a platform for European, US, Russian and Syrian experts to exchange views on and interests in Syria's future. The GCSP is known for providing a secure and neutral platform for informal discussions, and was chosen to bring together opposing parties and to share their positions on the topics of **Geopolitical Contest over Syria**, the country's **Institutional Reform and Political Transition**, and **Security Cooperation**.



EVENTS AND ACTIVITIES

Training Course on International Relations and Human Security for Participants from Myanmar. The course on **International Relations and Human Security** for participants from Myanmar was launched after the visit of the Swiss Federal Counsellor and Head of the Federal Department of Foreign Affairs, Didier Burkhalter, to Myanmar in 2011. The overall aim of this course is to provide training to young and mid-career Myanmar professionals on key issues that are of importance in the Myanmar context, such as building democratic institutions, national dialogue (between the government and civil society/ethnic groups/political parties), security sector reform, the rule of law, and human rights. The fifth edition of the course in 2017 was attended by government officials, military officers and members of civil society. The participants had an opportunity not only to meet and engage with academics and practitioners from different spheres, but also to establish contacts with their fellow citizens from various state ministries, the military, parliament and civil society. After completing the course they are able to maintain their connections and collaborate with one another after returning to Myanmar.

COURSES ORGANISED IN COOPERATION WITH THE SWISS STATE SECRETARIAT FOR MIGRATION

In 2017, on the request of the Swiss State Secretariat for Migration, the GCSP organised the second edition of two courses for diplomats from Cameroon and Guinea. The course for diplomats from Cameroon aimed at training the participants on the topics of migration and good governance. The course for the participants from Guinea focused on state-building. The courses comprised sessions on democratic transitions, security sector reform, human security and other related issues. Both courses were highly interactive, providing dynamic and creative ways for participants to exchange their views with speakers and among one another.

Defence and diplomacy

The Defence and Diplomacy (D&D) Cluster is designed to help build and maintain trust between armed forces and states. The work of the D&D Cluster is located at the junction between foreign affairs and defence ministries. Specific training programmes help create a network of defence officials (e.g. defence attachés and diplomats) who speak a common language and share common tools. These activities take place worldwide and they are developed with local partners to increase local ownership. The impact of the D&D Cluster has been validated by numerous surveys and representatives of the sponsoring organisations.

Defence and diplomacy are excellent examples of **complementary instruments**. Both are important instruments that states use to achieve their goals. Together, they are part of a nation's security policy and can be applied worldwide to avoid, manage, or resolve crises and wars (open conflicts).

Defence officials are becoming increasingly involved in various forms of diplomacy. They must understand when security risks occur and deliver assessments on such risks. And, they have to inform their leadership (i.e. decision makers like politicians) what price a country must pay for conflict prevention, preparedness and deployment in a crisis. When a crisis occurs, they are also of great importance in the crisis management systems of their countries' embassies.

Many countries do not have the expertise required to train their members of diplomatic mission(s), especially with regard to the international dimension of their work. Therefore, the D&D Cluster deploys mobile training teams to selected regions that impact global security. The Cluster is one of the very few actors providing such activities in a multicultural setting. The staff of such courses are carefully selected, and are able to share a wide range of views and discuss a variety of aspects.



The D&D Cluster is the single point of contact in the GCSP with military academies, NATO and the PfP, and lies at the centre of the community of the NATO Partnership Training and Education Centres. When needed, the D&D Cluster connects with other programmes and arranges for the involvement of experts on specific subjects or the delivery of specific training.

All D&D courses are highly interactive, with many practical exercises, platforms for discussions and creative ways to exchange views.

NEW COURSES

In 2017 the D&D Cluster organised a new course: **WAL 3**, for high-level military officers from the Swiss Armed Forces, which took place in Geneva and Brussels. It was devoted to issues affecting European security organisations. As a pilot, an **Advanced Course for Defence Attachés** was held in Eastern Africa. The feedback was very promising and new initiatives will be presented to potential sponsors.

EVENTS AND ACTIVITIES

In 2017 the GCSP organised seven regional courses for defence officials in South-Eastern Europe, West Africa, East Africa, the Middle East and South/South-East Asia. The course in Geneva was also open to participants of the **European Training Course in Security Policy** and the **Leadership in International Security Course**, while a new course at an advanced level took place in East Africa. These courses are part of wider strategic cooperation between the GCSP and the Swiss Department of Defence.

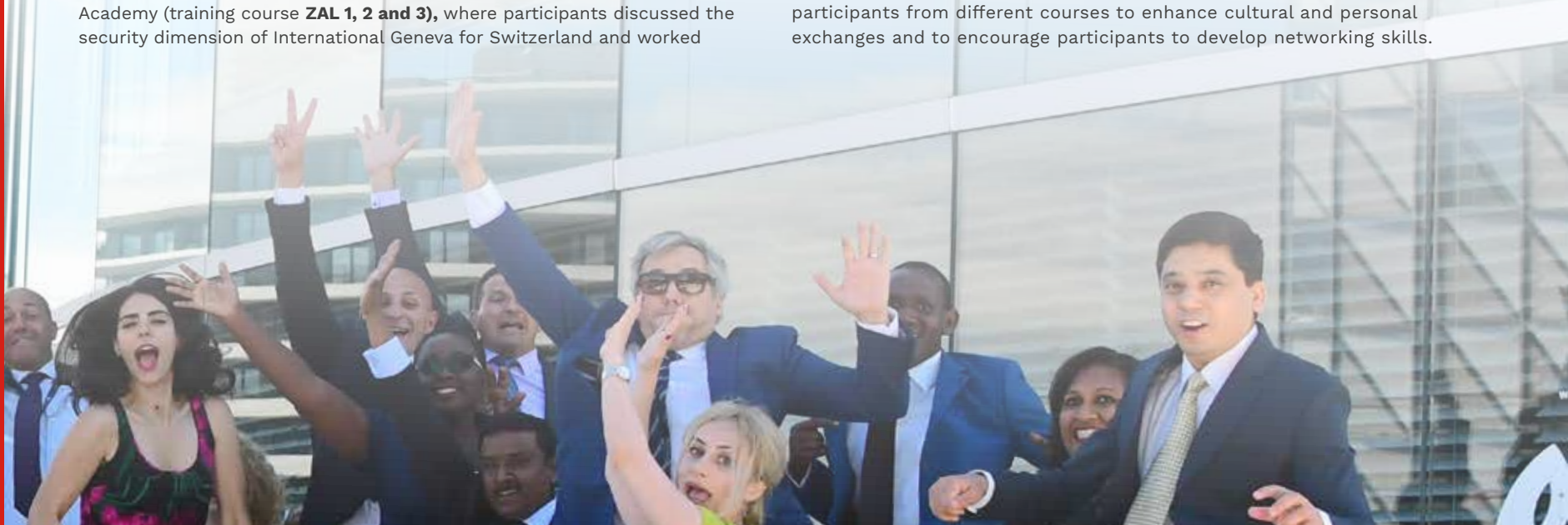
In 2017 the GCSP organised eight general courses for the Swiss military in Geneva and one in Brussels: three were organised for the Swiss Military Academy (training course **ZAL 1, 2 and 3**), where participants discussed the security dimension of International Geneva for Switzerland and worked

on current international issues. One course was organised for participants from the **Non-Commissioned Officers Training Courses**. They worked on case studies focusing on human security. Two **Strategic Planning and Analysis Seminars** were also coordinated. Finally, participants in the **Swiss Army Captain's Course** have been hosted three times at the GCSP. All these courses are tailor-made training programmes developed in close cooperation with their sponsors.

The **German General Staff College** continues to send a group from the National General/Admiral Staff Course and a Colonel/Civilian Equivalent Course to the GCSP each year. Course participants highly appreciate the fact that they can gain insights into International Geneva and meet various actors, which adds real value to their regular experiences within NATO and the EU.

Institutional cooperation with ministries of defence and defence academies consists of (i) strategic collaboration (including senior executive education); (ii) exchanges of experiences to strengthen local ownership (capacity-building, including the delivery of training programmes and seminars); and (iii) access to GCSP infrastructure for organisers of international conferences (e.g. the ADC organised by FINCENT).

Training methodologies used in these courses are customised to the specific needs of participants, who are exposed to experienced practitioners and scholars. Discussions are encouraged and represent an important opportunity for participants to improve their knowledge and develop their analytical skills. The D&D Cluster often combines participants from different courses to enhance cultural and personal exchanges and to encourage participants to develop networking skills.



Addressing Emerging and Future Geopolitical Challenges

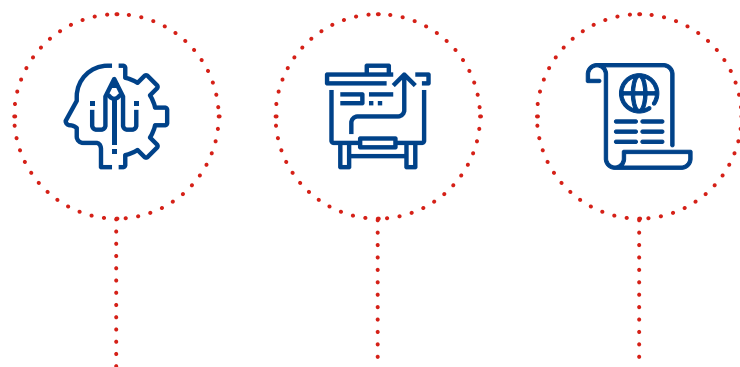
Geopolitics and global futures

Effective contemporary policymaking must address the major issues and threats in the international arena, while simultaneously anticipating future challenges in the medium and long terms. The **Geopolitics and Global Futures Programme** identifies and engages with these current and emerging issues in order to provide a comprehensive outlook for national and global actors. These challenges are multifaceted and often span different fields. Tackling them therefore requires a creative and agile approach.

The programme seeks to accomplish this through an analysis of the broad range of factors that will shape tomorrow's world, including:

- **transformative technologies:** artificial intelligence, runaway technologies, synthetic biology, and human enhancement, and their implications for geopolitics, security, ethics, and civil liberties;
- **outer space:** space security and governance, space weaponisation, debris, astrobiology, and the role of space in humankind's future;
- **new international relations paradigms:** neo-statecraft, meta-geopolitics, symbiotic realism, multi-sum security, and sustainable national and global governance;
- **neuroscience and international relations:** the emotionality of states, conflict, inequality, human nature and human dignity;
- **the five dimensions of global security:** human, national, transnational, environmental and transcultural.

The programme aims to stimulate interdisciplinary and multi-stakeholder dialogue in order to develop proactive rather than reactive strategies to address a rapidly changing world.



EVENTS AND ACTIVITIES

In November 2017 more than 50 policymakers, diplomats, members of the Swiss Armed Forces, journalists, academics, innovators, key international players, and stakeholders from the public, private and non-profit sectors gathered at the GCSP for the ceremony to award the **2017 Prize for Innovation in Global Security**.

After receiving 115 recommendations for the award involving programmes/ organisations from over 50 countries on six continents that addressed such pressing issues as human rights violations, defence education and climate change, the judges awarded the prize to **EcoPeace Middle East** for its **Programme on Water Security**.

Launched in 2017, this programme scales up a very successful environmental peacebuilding model developed in the Middle East to meet the urgent global need for cross-border cooperation to mitigate water conflict and manage shared freshwater ecosystems. Complementing government-to-government water diplomacy efforts, it seeks to establish relationships of cooperation and trust at the community, national, and international levels, in order to increase resilience to climate-induced water stress and reduce the threat of conflict over shared water resources.

Based in Washington DC, the programme serves civil society organisations located in shared water basins worldwide and provides advice on how best to adapt bottom-up and top-down programming and strategies to the specific circumstances in the given locations. In addition to capacity-building activities to advance local environmental peacebuilding initiatives, the programme develops strategic partnerships with international stakeholders, researchers, think tanks, and academia.

The project was represented by Ms Marina Djernaes, the Director of the EcoPeace Programme on Water Security, which aims to apply EcoPeace expertise globally, and Ms Dalit Wolf Golan, the EcoPeace Director of Development, who secures funding for EcoPeace's activities in the Middle East and worldwide, and investments for water and sanitation infrastructure projects in the communities in which EcoPeace works.

In their acceptance speech, Ms Golan and Ms Djernaes emphasised the instrumental role of water in peacebuilding and peacekeeping. Ms Djernaes said that “water security is very important. Using a natural resource to get people together provides grounds for understanding how people in one location are interconnected with people in other locations”.

The panel of judges for this year's edition of the GCSP Prize for Innovation in Global Security included The United Nations Office at Geneva (UNOG) Director-General Michael Møller, Lieutenant General (ret.) André Blattmann, Ms Angela Kane, H.E. Mr Frank Grütter, Professor Jane Royston, Ambassador Christian Dussey and Professor Nayef Al-Rodhan.



Fostering dialogue and debate



In addition to organising executive courses, the GCSP leverages its location in Geneva to serve as a platform for dialogue and debate. To reach out to policymakers and leaders, the Centre holds panel discussions that are open to the public, as well as closed Track 1.5 and Track 2 meetings.

The Centre's dialogue events are held in a number of formats: Public Discussions; Geneva Security Debates; Executive Conversations; the Young Leaders Forum; and closed, customised meetings/conferences/roundtables of stakeholders that deal with a specific international security issue.

High-level Visits

The GCSP welcomed NATO Secretary-General Jens Stoltenberg

In March 2017 NATO Secretary-General Jens Stoltenberg attended a private luncheon and town hall event co-organised with the Graduate Institute of International and Development Studies at the Maison de la paix.

Speaking to an audience comprising students and fellows, diplomats, military personnel, and journalists, **Mr Stoltenberg**, in his address, entitled “NATO: Projecting Stability Beyond Our Borders”, provided a historical overview of NATO and outlined the many ways in which the organisation assists nation states around the world to preserve peace and security.



Moderators for the event included Xavier Colin, a journalist and Associate Fellow at the GCSP, and Stephanie Hofmann, an Associate Professor from the Graduate Institute. “Geneva is a platform for peace”, said Mr Stoltenberg, and stated that the Maison de la paix, the GCSP and the Graduate Institute served as “great expressions of dialogue, diplomacy and education”.



IAEA: the GCSP Welcomes International Atomic Energy Agency Director-General Mr Yukiya Amano

Speaking at the GCSP in April 2017 in honour of the 60th anniversary of the International Atomic Energy Agency (IAEA), Director-General Yukiya Amano touched on the full range of activities carried out by the IAEA, but also focused on how nuclear science is being used for peace and development.

Current events and political issues were touched on throughout the discussion; he also emphasised that the IAEA's work goes well beyond the political issues that put it most often in the news, and that he can see each and every day how nuclear technology helps ordinary people. He recognised the IAEA as a unique organisation in the UN family because of its technological focus, and he placed the GCSP in the same category of organisations whose approach to issues achieves concrete results.

ASEAN at 50: Able to Meet the Asian Challenge?

In September 2017 the Association of South-East Asia Nations (ASEAN) Secretary-General, Le Luong Minh, participated in a Public Discussion entitled, **ASEAN at 50: Able to Meet the Asian Challenge?** GCSP Senior Fellow and Senior Programme Advisor Dr Christina Schori Liang served as moderator. During his remarks at the 90-minute event, the Secretary-General discussed a number of topics, including the organisation's history, current structure and goals for the future. However, he also outlined some of the threats that pose challenges to the region, namely, the rise of terrorism and extremism, shifting power structures, and cyber-related issues.

Dialogue inside and outside International Geneva

Geneva Peace Week

As a founder and Steering Committee member of the Geneva Peacebuilding Platform, the GCSP co-convened the Geneva Peace Week, which featured 48 workshops, seminars and conferences on **Prevention Across Sectors and Institutions**. The GCSP co-hosted four panel sessions and made presentations to several other events. The Peace Week contributed to a consultation with the president of the UN General Assembly in preparation for the **High-Level Meeting on Sustaining Peace** to be held in 2018.

International Leadership Association Conference

The GCSP-CCL Leadership Alliance co-chaired the 19th annual global conference of the International Leadership Association – one of the world's largest conferences on leadership – providing the overall conference theme: **Leadership in Turbulent Times**. Over 200 workshops, papers and presentations were shared with more than 1,200 participants during the three days of the conference, many producing new insights into the practices of leading in environments and situations relevant to the peace and security sectors.





Multi-track Diplomacy

The “Syria and Global Security”

The “Syria and Global Security” project aspires to generate substantive knowledge on the positions and expectations of each party involved in Syria, in order to assess and develop avenues for peace making and post-war state building. This multilateral dialogue project is co-run by the Geneva Centre for Security Policy and the Omran Centre for Strategic Studies. The workshops associated with the project offer a platform for experts and researchers to develop a common understanding of one another’s concerns and build the mutual trust that is necessary to resolve the crisis. The key areas of discussion were:

- Syria in the global geostrategic contest between the West and Russia
- Cooperation on institutional reform and political transition
- Cooperation on counter-terrorism and disarmament demobilisation reintegration (DDR)

Sixth Zermatt Roundtable on Current Security Issues in the North Pacific Region

The sixth Zermatt Roundtable on Current Security Issues in the North Pacific Region was held from 11 to 13 September 2017 in Glion/Montreux, Switzerland.

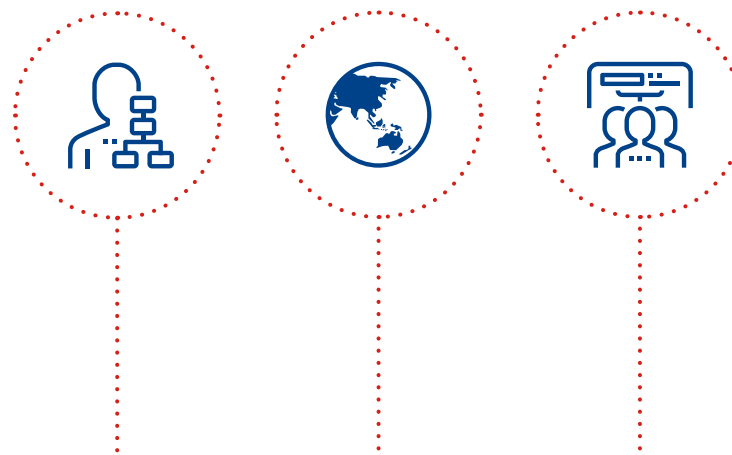
The Zermatt Roundtable gathered some 30 participants – high-level experts from think tanks and academia, as well as government representatives – from China, the United States of America, the Democratic People’s Republic of Korea, the Republic of Korea, Japan, the Russian Federation, Mongolia, the European Union and Switzerland. This annual roundtable, the highest conference on security in North East Asia held in Switzerland, is jointly organised by the GCSP and the Federal Department of Foreign Affairs of Switzerland. It is a contribution, by Switzerland, to foster stability and dialogue in North East Asia.

The purpose of the Roundtable is to facilitate open, informal, and substantive discussions. Participants addressed the evolving security situation in North East Asia and ways to promote stability in the region. The discussions, which largely focused on Korean issues, were sincere and cordial. Each party was able to state its position. All participants expressed satisfaction to the organisers at the organisation of the Roundtable and the unique opportunity it provided of candid exchanges of views between all actors in the region, as well as bilateral talks between participants.

Second round of Confidence Building Measures (CBM)

The Institute for Disarmament and Peace (IDP) from the Ministry of Foreign Affairs, Democratic People’s Republic of Korea (DPRK) and the GCSP, held the third round of their Confidence Building Measures Seminars (CBM) in October 2017 in Pyongyang.

It was held in context of the intense tensions between the DPRK, the US and the Republic of Korea. This seminar allowed the participants to better understand the different perspectives and to clarify possible outcomes. In an informal setting, this track 1.5 meeting, supported by MFAs from both sides, was very open and informative. All participants favour the continuation and consolidation of the CBM process in close future.







Immersive Event: Collaborating for a Safer World – Unlocking Transformational Ideas

In November 2017 the GCSP hosted its 2017 Immersive Event, **Collaborating for a Safer World – Unlocking Transformational Ideas**, at the Maison de la paix. Key international players and stakeholders from across the public, private and non-profit sectors met at this day-long event to engage in expert-led workshops and discover “Curiosity Bites” that showcased international peace and security narratives.

GCSP experts challenged perceptions and provoked fresh thinking by introducing new content and methodologies in support of peace, security and international cooperation. Three immersive workshops on **terrorism, leadership** and **creative ways of thinking about public/private partnerships** encouraged participants to find new ways of building trust and collaborating across sectors. The GCSP also launched its “Curiosity Bites” – one-hour tasters that introduced participants to timely global topics tackled throughout the year. The topics covered a wide range of areas from peace in the Middle East and preventing violent extremism to the future of artificial intelligence and safeguarding countries and infrastructure against cyber attacks. Participants learned about new tools to deal with complex challenges, create short-term solutions for long-term impact, and identify key values for SMART partnerships. These elements together create a foundation on which to develop leading attempts at collaborating for a safer world.



Expanding the GCSP's reach

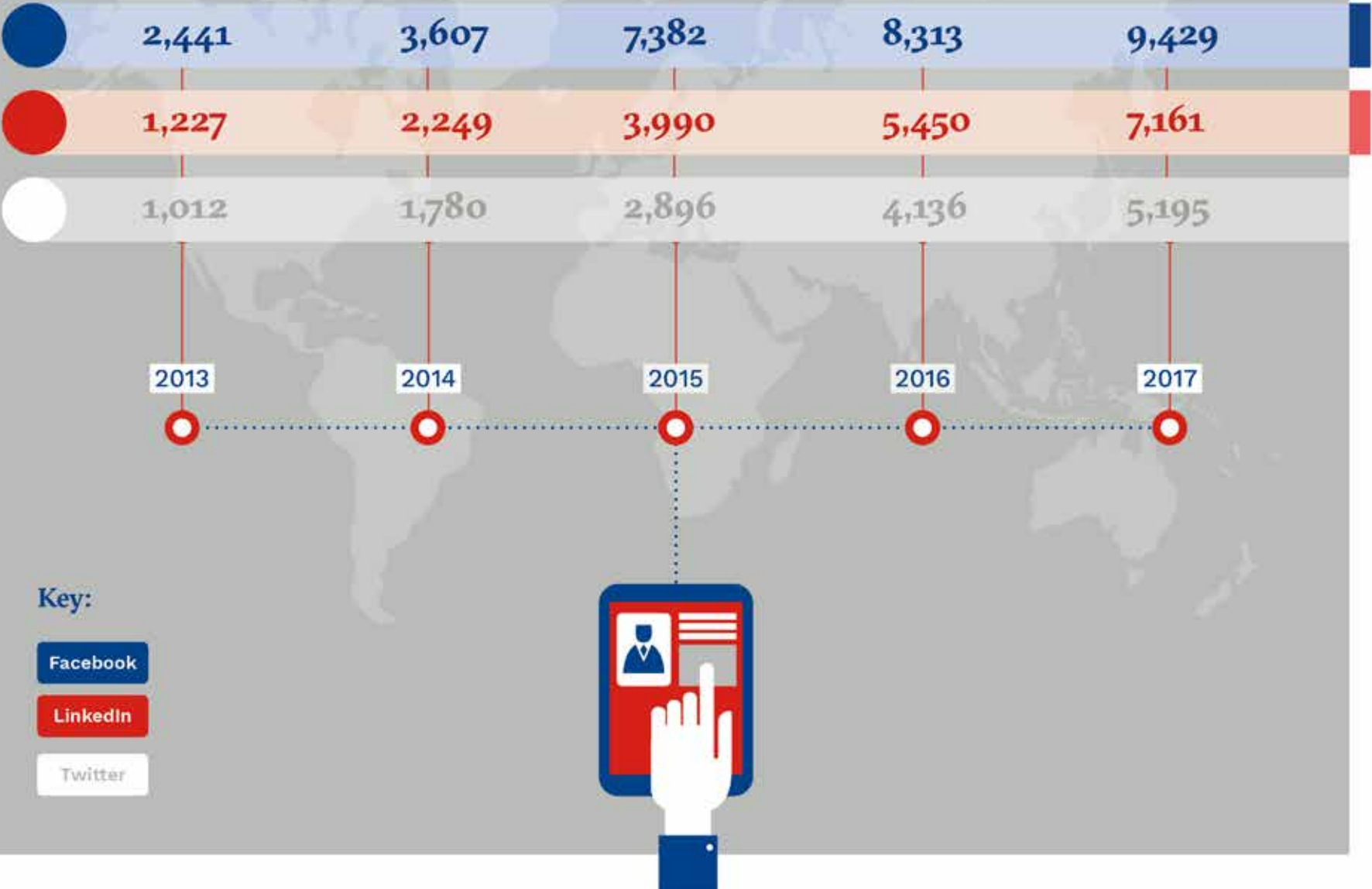


Online Engagement

Through its social media channels the GCSP reaches out to experts, policymakers and practitioners around the world to create a knowledge-sharing community. We leverage various platforms to gather analysis from our experts and fellows, and to share our publications, information about our courses, and live updates from our events. Many of these interactions spark dialogue, debate and networking among the international community.

Social media channel growth:

Number of followers:





Growing Our Global Fellowship Initiative – Our Project Incubator

In 2017 the GCSP's Global Fellowship Initiative (GFI) counted some 125 fellows from all over the world. Established in 2015, the GFI aims at fostering creativity and innovation by providing a platform for experts and practitioners from different parts of the world to come together and discuss critical issues that they would normally not spontaneously share with one another. We can learn and initiate many new things by breaking down such silos: innovation happens through connections. The GCSP's model draws on a wide range of practitioners' knowledge, expertise, methodology and experiences to form a unique community of people and ideas and offer innovative approaches to GCSP activities.

As Margaret Mead quite rightly said, "Never doubt that a small group of thoughtful, committed, citizens can change the world. Indeed, it is the only thing that ever has".

In this vein, the GFI has grown to become a GCSP project incubator. In 2017 a number of new projects and initiatives were created to enhance the GCSP's influence within and preparedness for the insecure world we live in. These are:

- **Cyber-AID:** the first people-public-private collaboration on cyber security, artificial intelligence and digital shifts that aims to offer direct assistance to individuals, companies or cities affected by cyber incidents or preparing for autonomous devices, while expanding the knowledge of its members in these three fields.
- **Securaxis:** a real-time personal security network that provides people travelling and working in hostile or volatile environments with geo-localised and mapped security information in real time.

- **Terrorism Joint Analysis Group (T-JAG):** as an integral part of the GCSP, the T-JAG delivers timely analysis to both the public and private sectors on the global manifestations of terror.
- **Media and Arts for Peace (MAP):** as an integral part of the GCSP, MAP advances ways to connect peace, human rights, security, media and the arts in an environment where we can reflect on new, more creative and innovative ways of dealing with the issues the world is facing.
- **Migration and Integration Project:** in partnership with Initiatives of Change Switzerland and the Hospice Général in Geneva, this project facilitates coordination among the various actors working in the field of integration and migration in Geneva.

Other projects are in the pipeline and will see the light of day in the near future.



Testimonials

“The permanent staff and the GFI fellows are GCSP’s greatest strength. They bring the knowledge and experience of academics, business people, government practitioners, mediators, trainers and others to bear, looking at the full spectrum of international affairs. Most importantly, the atmosphere at GCSP is all about dynamic exchange, drawing on this incredible pool of expertise to foster initiatives.”

Ambassador (Ret.) Peter Mulrean, Director, UN Relief and Works Agency and GCSP Government Fellow

“Having just concluded a five-week long residency with the GCSP as a Government Fellow, I leave inspired by those around me at the GCSP who are committed to working with others very different from themselves to make the world a safer, better place. Who value the voices of those with perspectives fundamentally different from their own, precisely because they are different and especially those that arise a world away.”

Pablo Carrillo, former US Senator John McCain’s Chief of Staff and GCSP Government Fellow

“The world is changing, challenging and, indeed, pretty remarkable, and the GCSP provides a view to all of it.”

S. Michèle Nix, GCSP Executive-in-Residence and former speech writer for US President George H.W. Bush

“The entire experience with the GCSP, from beginning to end, proved to be one of the very best periods of my professional life so far.”

Joaquín Molina, civil servant, NATO and GCSP Executive-in-Residence

“Being part of the GCSP means being part of an international body that matters highly for this world.”

Dr Alaa Tartir, GCSP Doctoral Fellow and Director of Al-Shabaka: The Palestinian Policy Network

“We engaged and networked with the accomplished associate and executive-in-residence fellows at GCSP, including the former U.S. Ambassador to Haiti, former Vice President of Burundi, a senior Swiss journalist, and the former Regional Director of Operations for East Africa for the International Committee of the Red Cross. In this way, our GCSP fellowships offered an engaging, varied, and enriching array of experiences that facilitated both our professional development and personal growth.”

Emmie Bultemeier and Patrick Zimet, GCSP Young Leaders in Foreign and Security Policy and graduate students of the Master of Science in Foreign Service Program at Georgetown University

GFI at a Glance 2017

84 
Associate Fellows

08 
Government Fellows

25 
Executives-in-Residence

04 
Doctoral Fellows

04 
Young Leaders in Foreign and Security Policy

Forging Partnerships

The GCSP is engaged in partnerships with a number of leading international organisations, think tanks, and academic institutes to collaborate on a variety of activities.

UN Executive Office of the Secretary-General

The GCSP partnered in 2017 with the UN Executive Office of the Secretary-General (EOSG) for a project on **Adapting the UN's Strategic Anticipation Capabilities to Enable Early Action**. This project, funded by the UK Foreign and Commonwealth Office, seeks to contribute to efforts at the UN to incorporate linked-up and forward-thinking analysis into planning. Bringing together actors from the EOSG and from across the UN system, courses and workshops have provided opportunities to explore the value of a future orientation, the practical tools available, and to discuss integration strategies.

Jordan Institute of Diplomacy – Arab Institute for Security Studies

Strengthening an already advanced collaboration with Jordan through the Royal Jordanian National Defence College, this new partnership allowed a new executive education course to be organised on **Building Capacities on Arms Control in the MENA Region** in November 2017. Thanks to Swiss government funding and in-kind contributions from local partners, this course hosted some 25 participants from the region and benefitted from the expertise of Jordanian speakers. It will be continued in 2018.

Democracy Week

The UN has declared 15 September the **International Day of Democracy**. This day aims to "re-examine the state of democracy in the world". The Canton of Geneva has decided to extend the scope of this event. It organises a **Democracy Week** in order to celebrate democracy, bringing its institutions and operations even closer to the people of the canton.

In 2017 the GCSP participated in Democracy Week, holding a debate on the motion "The security of authoritarian states is better than that of democratic states". Twenty-four secondary school children actively participated in this debate. In the final vote, the majority of participants were confident that "the security of democratic states is better than that of authoritarian states". The GCSP will participate again in Democracy Week in 2018 with an even more extensive programme.

Omran Centre for Strategies Studies

The Omran Centre for Strategies Studies is an independent think tank and policy centre that focuses on presenting an objective understanding of Syria and the region and is striving to become a reference point for public policies impacting the region. The Omran Centre produces analysis of the Syrian scene and assesses the impact of changes within it on regional and international affairs. The Centre includes Syrian and international experts who empower Syrian actors and decision makers with the tools, information and analysis necessary for any negotiation process.

Building on the success of the two GCSP-Omran joint workshops on **Institutional Reform and Restoring Stability in Syria and Strategies for State-building in Syria: A Discussion on Centralisation/Decentralisation**, more workshops are planned for 2018.

Hospice Général and Initiatives of Change Switzerland

In November 2017 Initiatives of Change Switzerland, l'Hospice Général (the General Hospice) and the GCSP jointly organised a meeting on the subject **Migration and Integration in Geneva: Who Does What?**

This meeting was attended by about 70 people from 40 different organisations and associations working in the Canton of Geneva.

Although many working in the asylum and migration network know each other well and have been collaborating for a long time, opportunities to bring together local, national and international actors are rare. With the goal of identifying and connecting the various roles and resources, this event was an opportunity for participants to consider three issues: meeting migrants' needs, available resources and skills, and next steps. Based on the general observation that greater coordination and the sharing of skills and knowledge are needed, the three organisations have decided to develop their work together and plan more events in 2018.



Saatchi and Saatchi, Switzerland

For our first Immersive Event, **Collaborating for a Safer World**, the GCSP partnered with Saatchi and Saatchi, which forms part of the Publicis Group Switzerland, to present insights into consumer behaviour and business strategy, and enable participants to practise new and creative ways of thinking. Saatchi's CEO, strategists and creative staff teamed up with the GCSP's Gender and Inclusive Security Cluster leader and fellows to run two workshops on gender equality and environmental pollution. Participants began to think about "nothing-is-impossible" solutions and smart partnerships between the public and private sector.

Hacking for Humanity: Empowering Refugees

In November 2017 the GCSP was proud to be able to support Girls in Tech, Switzerland and co-host the first Hacking for Humanity event with and for refugees. CISCO, Project Integration, Soft Space Geneva, Uber and the Swiss government also supported the event with donations and expertise.

Over a weekend, teams hacked challenges for refugees in Geneva and abroad. Solutions ranged from platforms to build skills, community integration and access jobs, to a business model for Water Inception, a company that has developed technology to turn humidity in the air into drinking water.

Georgetown University Master of Science in Foreign Services Program

The GCSP has signed a Memorandum of Understanding with Georgetown University's Master of Science in Foreign Services (MSFS) Program. MSFS candidates spent the summer of 2017 at the GCSP as Young Leaders in Foreign and Security Policy, part of the Global Fellowship Initiative. Tobias Vestner, Head of the GCSP's Security and Law Programme and an MSFS 2016 graduate, worked closely with these candidates during their stay. Project design, scholarly research, literature reviews, and contributions to future publications provided the opportunity for practical experience and intellectual engagement on key international issues



Lifelong Learning for Alumni

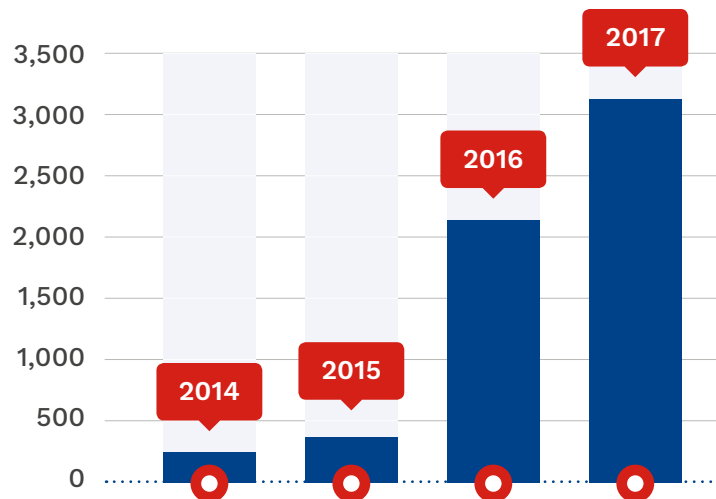
In September 2017 the GCSP Alumni Community exceeded 6,000 members. Our graduates are based in 165 nations, nearly half of which are outside of Europe.

The community continues to grow exponentially and is currently graduating 1,100 people per year.

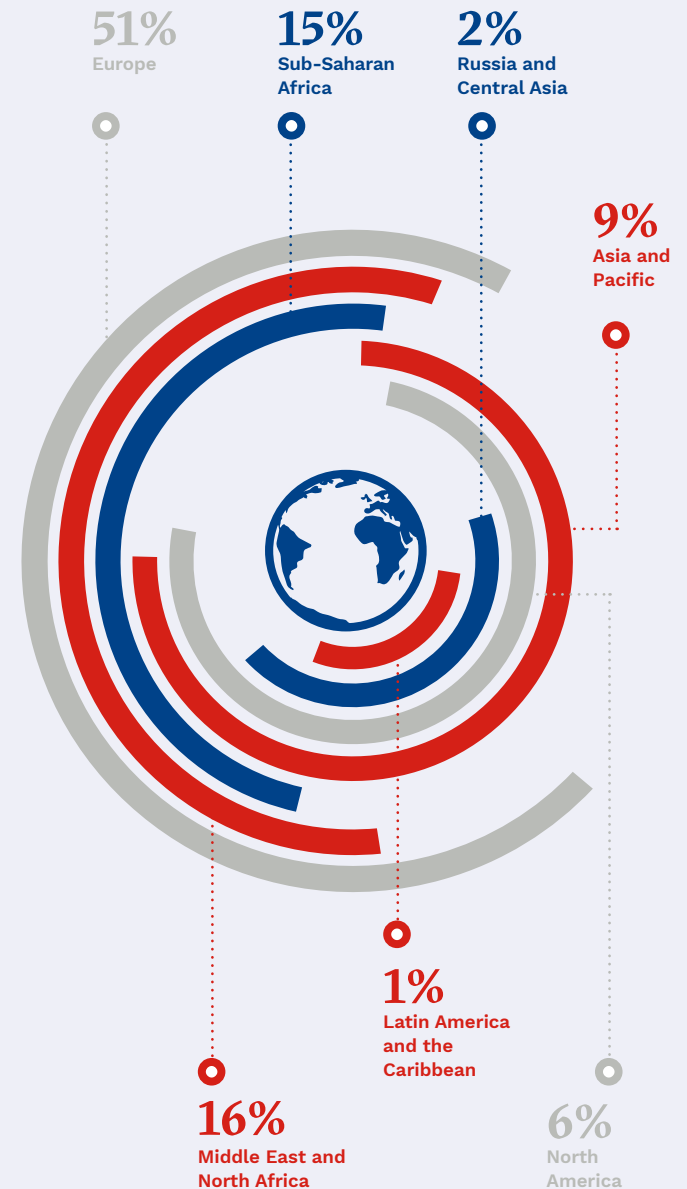
GCSP Alumni Affairs laid out a strategic three-year plan (2017-2020) for a greater outreach to our alumni. The GCSP's objective is to build capacity and provide resources to our alumni with a global network in international security and peace to support their careers and organisations. Additionally, alumni benefit greatly from each individual's expertise.

Alumni added their expertise to publications and in the classroom. Throughout 2017, 165 alumni shared their expertise as guest speakers both at the Maison de la paix and in our courses abroad.

Alumni Portal Users:



Alumni by Region:



At the regional level, three Alumni Community Hubs opened: Cairo, Addis Ababa and Geneva. Four additional hub openings continue to be negotiated.

“GOSP alumni can change the world and make it a better place.”

Irina Tsertsvadze, LISC 2017

GCSP Alumni Community Hubs:





The GCSP in the Maison de la paix

The Maison de la paix is a venue of choice for the world's leading experts, influential policymakers, and recognized practitioners who develop pioneering ideas and design effective operational responses in the areas of peace, security, and sustainable development.

Together with its partners in the Maison de la paix, the GCSP helps to bring this vision to life by engaging international leaders in shaping solutions to the most pressing peace and security issues of our times.

The GCSP was a founding member of and contributes to the following Maison de la paix activities: the Maison de la paix Gender and Diversity Hub, Maison de la paix Sustainable Development Goals Hub, Peace and Security Initiative, Results Based Management Consortium, Geneva Peacebuilding Platform, and Arms Trade Treaty Network.



80

GCSP employees



900+

Speakers per year



125

Global Fellows



Financial report

Summary income statement

Stated in CHF

	Budget 2018	Actual 2017	Budget 2017	Actual 2016
Expenses				
Project-related expenditure	5,799,800	5,673,174	5,341,500	5,474,602
Fundraising and general advertising activities	93,000	42,986	170,000	70,285
Administrative expenses	9,278,882	8,301,522	9,293,979	7,521,664
Financial result	5,000	51,154	2,000	6,516
Change in fund capital	-	-	-	-
Total expenses	15,176,682	14,068,836	14,807,479	13,073,067

Stated in CHF

	Budget 2018	Actual 2017	Budget 2017	Actual 2016
Income				
Contributions	13,367,370	12,560,221	12,890,700	12,322,882
Other income	384,460	455,655	313,560	400,792
Financial result	-	-	10,000	34,863
Non operating result	-	124,560	-	-
Change in fund capital	1,426,000	929,687	1,594,000	315,338
Total income	15,177,830	14,070,123	14,808,260	13,073,875
Surplus for the year	1,148	1,287	781	808

Annexes

Foundation Council Members

The GCSP is an international foundation initiated by the Swiss government with 52 member states plus the Canton of Geneva.

Bureau of the Council

Professor François Heisbourg, Special Advisor, Foundation for Strategic Studies, Paris (Chairman of the Council)

Ambassador Heidi Grau, Head, Human Security Division, Directorate of Political Affairs, Federal Department of Foreign Affairs, Bern (Secretary of the Council)

Ambassador Sabrina Dallafior, Permanent Representative of Switzerland to the Conference on Disarmament, Geneva (Treasurer of the Council)

Ambassador Alice Guitton, Permanent Representative of France to the Conference on Disarmament, Geneva

Dr Philippe Roch, Independent Consultant, Geneva

Members of the Council (date of membership)



Albania (2002)

Ambassador Filloreta Kodra
Permanent Representative,
Permanent Mission of the
Republic of Albania to
the United Nations Office
and other International
Organisations in Geneva



Armenia (2002)

Ambassador Charles Aznavour
Permanent Representative,
Permanent Mission of the
Republic of Armenia to the
United Nations and other
International Organisations
in Geneva



Australia (2015)

Ambassador John Paton Quinn
Permanent Representative,
Permanent Mission of Australia
to the United Nations and other
International Organisations in
Geneva

Members of the Council (date of membership)



Austria (1995)
Lieutenant General
Major Erich Csitkovits
 Commandant, National Defence Academy of Austria



Azerbaijan (2002)
Ambassador Araz Azimov
 Deputy Minister of Foreign Affairs of the Republic of Azerbaijan, Baku



Republic of Belarus (2009)
Ambassador Yury Ambrazevich
 Permanent Representative, Permanent Mission of the Republic of Belarus to the United Nations Office and other International Organisations in Geneva



Belgium (2002)
Colonel Fernand Rouvroi
 Director-General, Royal Higher Institute for Defence, Brussels



Bosnia and Herzegovina (2005)
Ambassador Lucija Ljubic-Lepine
 Permanent Representative, Permanent Mission of Bosnia and Herzegovina to the United Nations Office and other International Organisations in Geneva



Bulgaria (2002)
Ambassador Deyana Kostadinova
 Permanent Representative, Permanent Mission of the Republic of Bulgaria to the United Nations Office and other International Organisations in Geneva



Canada (2016)
Ms Jill Sinclair
 Executive Director, Strategic Concepts, Leadership and Engagement, Department of National Defence of Canada



China (2010)
Ambassador Cong Fu
 Permanent Representative, Permanent Mission of the People's Republic of China to the United Nations Office and other International Organisations in Geneva



Czech Republic (1995)
Ambassador Jan Kára
 Permanent Representative, Permanent Mission of the Czech Republic to the United Nations Office and other International Organisations in Geneva



Denmark (1997)
Ambassador Carsten Staur
 Permanent Representative, Permanent Mission of Denmark to the United Nations Office in Geneva



Egypt (2010)
Ambassador Alaa Youssef
 Permanent Representative, Permanent Mission of the Arab Republic of Egypt to the United Nations and other International Organisations in Geneva



Estonia (1998)
Ambassador Andre Pung
 Permanent Representative, Permanent Mission of Estonia to the United Nations and other International Organisations in Geneva and other International Organisations in Geneva



Finland (1995)
Ambassador Terhi Hakala
 Permanent Representative, Permanent Mission of Finland to the United Nations Office and other International Organisations in Geneva



France (1995)
Ambassador Alice Guitton
 Permanent Representative, Permanent Mission of France to the Conference on Disarmament, Geneva



Georgia (2004)
Ambassador Shalva Tsiskarashvili
 Permanent Representative, Permanent Mission of Georgia to the United Nations Office and other International Organisations in Geneva



Federal Republic of Germany (1995)
Admiral (LH) Jürgen zur Mühlen
 Director Security Policy, Policy Department I, Federal Ministry of Defence, Berlin



Hungary (1995)
Mr Péter Siklósi
 Assistant State Secretary for Defence Policy Planning, Ministry of Defence, Budapest



India (2011)
Ambassador Amandeep Singh Gill
 Permanent Representative, Permanent Mission of India to the Conference on Disarmament, Geneva

**Ireland (2009)****Ambassador Patricia O'Brien**

Permanent Representative, Permanent Mission of Ireland to the Conference on Disarmament, Geneva

**Italy (1997)****Ambassador Vinicio Mati**

Permanent Representative, Permanent Mission of Italy to the Conference on Disarmament, Geneva

**Japan (2017)**

(To Be Confirmed)

**Republic of Kazakhstan (2013)****Ambassador Zhanar Aitzhanova**

Permanent Representative, Permanent Mission of Kazakhstan to the United Nations Office and other International Organisations in Geneva

**Kyrgyz Republic (2003)****Ambassador Daniyar Mukashev**

Permanent Representative, Permanent Mission of the Kyrgyz Republic to the United Nations Office and other International Organisations in Geneva

**Latvia (2001)****Mr Janis Karlsbergs**

Under-Secretary of State, Ministry of Defence, Latvia

**Lithuania (2001)****Ambassador Andrius Krivas**

Permanent Representative, Permanent Mission of Lithuania to the United Nations Office and other International Organisations in Geneva

**The Former Yugoslav Republic of Macedonia (2003)**

(To be confirmed)

**Mongolia (2014)****Dr Vaanchig Purevdorj**

Director, National Security Council of Mongolia, Institute for Strategic Studies, Ulaanbaatar

**Montenegro (2007)****Ambassador Milorad Scepunovic**

Permanent Representative, Permanent Mission of Montenegro to the United Nations Office and other International Organisations in Geneva

**Morocco (2009)****Ambassador Auajjar Mohamed**

Permanent Representative, Permanent Mission of the Kingdom of Morocco to the United Nations Office and other International Organisations in Geneva

**Netherlands (2008)****Ambassador Monique van Daalen**

Permanent Representative, Permanent Mission of the Netherlands to the Conference on Disarmament, Disarmament Ambassador at Large, Geneva

**Norway (2006)****Ambassador Hans Brattskar**

Permanent Representative, Permanent Mission of Norway to the United Nations Office and other International Organisations in Geneva

**Pakistan (2016)****Ambassador Farukh Amil**

Permanent Representative, Permanent Mission of the Islamic Republic of Pakistan to the United Nations Office in Geneva

**Philippines (2012)****Ambassador Ma. Angelina****M. Sta. Catalina**

Director, Foreign Service Institute, Department of Foreign Affairs, Manila

**Poland (1995)****Ambassador Piotr Stachanczyk**

Permanent Representative, Permanent Mission of the Republic of Poland to the United Nations Office and other International Organisations in Geneva

**Portugal (2009)****Ambassador Pedro Nuno Bartolo**

Permanent Representative, Permanent Mission of Portugal to the United Nations Office and other International Organisations in Geneva

**Romania (2001)****Ambassador Adrian Cosmin Vierita**

Permanent Representative, Permanent Mission of Romania to the United Nations Office and other International Organisations in Geneva


Russian Federation (1995)

Ambassador Alexey Borodavkin
Permanent Representative, Permanent Mission of the Russian Federation to the United Nations Office and other International Organisations in Geneva


Senegal (2015)

Ambassador Coly Seck
Permanent Representative, Permanent Mission of the Senegal to the United Nations Office and other International Organisations in Geneva


Republic of Serbia (2002)

Ambassador Vladislav Mladenović
Permanent Representative, Permanent Mission of the Republic of Serbia to the United Nations Office and other International Organisations in Geneva


Slovak Republic (2001)

Ambassador Juraj Podhorsky
Permanent Representative, Permanent Mission of the Slovak Republic to the United Nations Office and other International Organisations in Geneva


Slovenia (2004)

Ambassador Vojislav Šuc
Permanent Representative, Permanent Mission of the Republic of Slovenia to the United Nations Office at Geneva


Spain (2002)

Ambassador Ana María Menéndez Pérez
Permanent Representative, Permanent Mission of Spain to the United Nations Office at Geneva


Sri Lanka (2016)

H.E. Mr Aryasinha Ravinatha Pandukabhaya
Ambassador and Permanent Representative, Permanent Mission of Sri Lanka to the United Nations Office and other International Organisations in Geneva


Sweden (1995)

Mr Johan Lagerlöf
Deputy Director-General, Ministry of Defence, Stockholm


Switzerland (1995)

Dr Robert Diethelm
Deputy Director International Relations Defence, Swiss Federal Department for Defence, Civil Protection and Sport, Bern

Ambassador Sabrina Dallafior

Permanent Representative of Switzerland to the Conference on Disarmament, Geneva (Treasurer of the Council)

Ambassador Frank Grütter

Head, Division for Security Policy and Crisis Management and Ambassador for Nuclear Disarmament and Non-Proliferation, Directorate of Political Affairs, Swiss Federal Department of Foreign Affairs, Bern

Ambassador Heidi Grau

Head, Human Security Division, Directorate of Political Affairs, Swiss Federal Department of Foreign Affairs, Bern (Secretary of the Council)

Ambassador Dr Theodor H. Winkler

Honorary Member and Former Director, Geneva Centre for the Democratic Control of Armed Forces (DCAF)


Turkey (2000)

Ambassador Naci Koru
Permanent Representative, Permanent Mission of Turkey to the United Nations Office and other International Organisations in Geneva


Ukraine (1995)

Ambassador Yurii Klymenko
Permanent Representative, Permanent Mission of Ukraine to the United Nations Office and other International Organisations in Geneva


**United Kingdom (1997)
(To be confirmed)**

United States of America (1996)

Colonel John Roddy
Senior Defense Official and Defense Attaché, United States Embassy, Bern


Canton of Geneva (1995)

Dr Jean F. Freymond
Director, Geneva Dialogues, Geneva

Dr Philippe Roch

Independent Consultant, Geneva

Global Fellows in 2017

The GCSP's Global Fellowship Initiative brings together a vibrant, multidisciplinary, multicultural and multigenerational network of experts from a wide range of disciplines.

Associate Fellows

1. Amb. Dr Sameh Aboul-Enein, Ambassador and Permanent Representative of the League of Arab States to the United Nations in Geneva and the United Nations Office at Geneva
2. Ms Honey Al-Sayed, Creative Consultant, Producer, Coach and Award-winning National Radio Host in Syria
3. Dr Jon Alterman, Senior Vice President, Center for Strategic and International Studies
4. Mr Jose Victor Angelo, Board Member of PeaceNexus and former Special Representative of the United Nations Secretary-General for Peacekeeping Operations
5. Mr Nick Ashton-Hart, Consultant and Advisor, UNCTAD
6. Prof. Joseph Bahout, Visiting Research Scholar, Middle-East Program, Carnegie Endowment for International Peace
7. Dr Paul Barnes, Head, Risk and Resilience, Australian Strategic Policy Institute
8. Mr Ben Baseley-Walker, Senior Director for Global Engagement, EMEA, Planetary Resources
9. Mr Karim Emile Bitar, Senior Research Fellow, Institute for International and Strategic Relations, and Associate Professor of International Relations, Saint Joseph University, Beyrouth
10. Lieut. Gen. (ret.) André Blattmann, former Chief of the Swiss Armed Forces
11. Amb. Barbara Bodine, Director of the Institute for the Study of Diplomacy at the Walsh School of Foreign Service, Georgetown University
12. Dr William Boothby, former Air Commodore (1 star); Deputy Director, Legal Services, Royal Air Force, UK
13. Amb. Jean-Marc Boulgaris, former Deputy State Secretary of Switzerland
14. Mr Aaron Boyd, Expert in Cyber Security Strategy and Technology Policy
15. Dr Caty Clément, former Peacebuilding Cluster Leader, GCSP
16. Ms Gunilla Carlsson, former Minister of International Development Cooperation of Sweden
17. Dr Jorge Castilla-Echenique, Senior Advisor for Health Emergency Response and Acting Head of the WHO Surge and Crisis Response Unit, World Health Organisation
18. Mr Aapo Cederberg, former Senior Programme Advisor, Emerging Security Challenges Programme, GCSP
19. Prof. Shahram Chubin, Non-Resident Senior Associate, Nuclear Policy Program, Carnegie Endowment for International Peace
20. Dr Selmo Cikotic, former Minister of Defence of Bosnia and Herzegovina; Country Manager, Centre for the Development of Relations with Bosnia and Herzegovina
21. Dr James Cockayne, Head of Office for the United Nations University, New York
22. Mr Xavier Colin, former Editorial Producer and Presenter, Geopolitis, RTS and TV5Monde
23. Prof. Victoria Curzon-Prize, Professor Emerita, University of Geneva; former Professor of Economics and Director, European Institute, University of Geneva
24. Mr Miguel Ángel Moratinos Cuyaubé, former Spanish Minister of Foreign Affairs and Cooperation; former EU Special Representative for the Middle East Peace Process
25. Amb. Franz von Daeniken, former State Secretary and Political Director in the Swiss Foreign Ministry
26. Mr Alan Doss, Executive Director, Kofi Annan Foundation
27. Dr Zaid Eyadet, Advisor, Emirates Policy Centre
28. Prof. William A. Fischer, Professor of Innovation, IMD
29. Dr Peter Foot, Professor Emeritus Defense Studies at the Canadian Forces College and the Royal Military College, Canada; former GCSP Academic Dean

- 30.** Brig. Gen. (ret.) Jean-Philippe Ganascia, former Senior Military Advisor, DCAF; part-time Lecturer, Paris School of International Affairs, Sciences Po
- 31.** Prof. Solange Ghernaouti, Director, Swiss Cybersecurity Advisory and Research Group, University of Lausanne
- 32.** Ms Janine di Giovanni, Middle East Editor, Newsweek; Contributing Editor, Vanity Fair
- 33.** Dr Laura Hammond, Head of Department and Senior Lecturer, Department of Development Studies, School of Oriental and African Studies, London
- 34.** Prof. David Heymann CBE, Head and Senior Fellow, Centre on Global Health Security, Chatham House; Chairman, Public Health England
- 35.** Amb. Wolfgang Ischinger, Chairman, Munich Security Conference
- 36.** Dr Karl-Heinz Kamp, President, German Federal Academy for Security Policy
- 37.** Ms Angela Kane, former High Representative for Disarmament Affairs, United Nations Office for Disarmament Affairs; Senior Fellow, Vienna Centre for Non-Proliferation and Disarmament
- 38.** Prof. Mukesh Kapila CBE, Professor of Global Health and Humanitarian Affairs, University of Manchester
- 39.** Prof. Juliette Kayyem, former Assistant Secretary, Intergovernmental Affairs, Department of Homeland Security; Founder, Kayyem Solutions, LLC; Belfer Lecturer in International Security, Harvard Kennedy School
- 40.** Lt. Gen. (ret.) Christophe Keckeis, former Head of the Swiss Armed Forces
- 41.** Prof. Catherine Kelleher, College Park Professor, School of Public Policy, University of Maryland
- 42.** Gen. Yves de Kermabon, Special Advisor to NATO; Vice President, Mars Analogies
- 43.** Dr Ahmad Samih Khalidi, Senior Associate Member, St Antony's College, Oxford
- 44.** Dr Lydia Khalil, Director, Arcana Partners; Non-Resident Fellow, Lowy Institute for International Policy
- 45.** Prof. George Kohlrieser, Professor of Leadership and Organisational Behaviour, IMD
- 46.** Dr Khalid Koser, Executive Director, Global Community Engagement and Resilience Fund
- 47.** Amb. Jean-David Levitte, former French Senior Diplomatic Advisor and Sherpa of ex-President Sarkozy; former Permanent Representative of France to the United Nations; Member, Institut de France; Professor, Sciences Po Paris; Distinguished Fellow, Brookings Institution
- 48.** Prof. Anatol Lieven, Professor, Georgetown University, Doha, Qatar; Visiting Professor, War Studies Department, King's College London; Senior Fellow, New America Foundation
- 49.** Dr Robert Litwak, Vice President for Scholars, Director of International Security Studies, Woodrow Wilson International Center for Scholars
- 50.** Ms Siobhan M. MacDermott, Principal Risk/Cybersecurity, Ernst & Young
- 51.** Dr Rama Mani, Founder, Voice of Witness and Awakening; Senior Research Associate, Centre for International Studies, University of Oxford
- 52.** Ms Souad Mekhennet, Correspondent, Washington Post
- 53.** Mr Theodore Murphy, Director for Special Assignments, Berghof Foundation, Berlin, Germany
- 54.** Amb. Chitra Narayanan, former Ambassador of India to Switzerland, Liechtenstein and the Holy See
- 55.** Prof. Vitaly Naumkin, Director, Institute of Oriental Studies, Russian Academy of Sciences; Professor and Chair, Department of Regional Studies, Faculty of World Politics, Moscow State University
- 56.** Mr James Nixey, Head, Russia and Eurasia Programme, Chatham House
- 57.** Dr 'Funmi Olonisakin, Founding Director, African Leadership Centre, King's College London
- 58.** Mr Dave Picitello, Vice President Security and ICT Coordination, ICANN
- 59.** Prof. Paul R. Pillar, former CIA Senior Analyst and Manager; Non-Resident Senior Fellow, Center for Security Studies, Georgetown University
- 60.** Dr Gilles Pומרol, former Acting Chief, International Health Regulations Secretariat and Global Functions, World Health Organisation

- 61.** Mr Stephen del Rosso, Program Director, International Peace and Security, Carnegie Corporation of New York
- 62.** Prof. Robert I. Rotberg, former Director, Program on Intrastate Conflict and Conflict Resolution, Belfer Center for Science and International Affairs, Kennedy School of Government, Harvard University
- 63.** Prof. Adam Daniel Rotfeld, former Minister of Foreign Affairs of Poland
- 64.** Mr Jean-Paul Rouiller, Director, Geneva Centre for Training and Analysis of Terrorism
- 65.** Gen. Patrick de Rousiers, former Chairman, European Union Military Committee
- 66.** Mr Tim Sebastian, Host of DW's flagship interview programme Conflict Zone; original presenter of the BBC's HARDtalk programme
- 67.** Prof. René Schwok, Director, Global Studies Institute, University of Geneva
- 68.** Dr Jamie Shea, Deputy Assistant Secretary General for Emerging Security Challenges, NATO
- 69.** Gen. Sir Alexander Richard David Shirreff, former Deputy Supreme Allied Commander Europe
- 70.** Dr Waheguru Pal Singh Sidhu, Non-Resident Senior Fellow, Brookings India
- 71.** Mr Matthias Siegfried, Mediation Advisor, Swiss Federal Department of Foreign Affairs
- 72.** Prof. Timothy Sisk, Professor and Associate Dean for Research, Josef Korbel School of International Studies, University of Denver
- 73.** Mr Scott Spence, Programme Director, National Implementation Measures Programme at VERTIC London

- 74.** Prof. Gareth Stansfield, Professor of Middle East Politics and the Al-Qasimi Chair of Arab Gulf Studies, University of Exeter
- 75.** Adm. USN (ret.) James Stavridis, Dean, Fletcher School of Law and Diplomacy, Tufts University; former Supreme Allied Commander, NATO
- 76.** Mr Matthias Stiefel, Founder and Vice Chairman, Interpeace; Managing Director, Stiefel, Irvin and Associates SA and Andorinha Lda
- 77.** Col. (GS, ret.) Johan Swennen, former Deputy Commander, Military Intelligence and Security Service, Belgian Armed Forces
- 78.** Amb. Fred Tanner, Senior Advisor to the OSCE Secretary-General; former Director, GCSP
- 79.** Mr Jean-Pierre Therre, Executive Vice President, Head of Technology Risk and Corporate Continuity Management, |Pictet & Cie Group
- 80.** Dr Dmitri V. Trenin, Director, Moscow Center, Carnegie Endowment for International Peace
- 81.** Dr Paul Vallet, Lecturer and Researcher in European, American and Russian History
- 82.** Dr Alexandre Vautravers, Security Expert, Global Studies Institute, University of Geneva; Editor-in-Chief, *Revue militaire suisse*
- 83.** Mr Karim Wasfi, Founder of Peace through Art and former Chief Conductor and Director of the Iraqi National Symphony Orchestra
- 84.** Prof. Andreas Wenger, Professor, International and Swiss Security Policy, ETH Zurich; Director, Centre for Security Studies

Government Fellows

- 1.** Pablo E. Carrillo, former Chief of Staff to Senator John McCain
- 2.** Mr John Erath, US Foreign Service Officer
- 3.** Capt. James E. Fanell, former Director of Intelligence and Information Operations for the US Pacific Fleet, US Navy
- 4.** Ambassador Pamela K. Hamamoto, former Permanent Representative of the United States to the UN and other International Organisations in Geneva
- 5.** Brig. Gen. Rainer Meyer zum Felde, Senior Fellow at the Institute for Security Policy, Kiel University; former Senior Defence Advisor at the Permanent Delegation of Germany to NATO; German Representative on NATO's Defence Policy and Planning Committee
- 6.** Amb. (ret.) Peter Mulrean, Director, UNRWA Representative Office in New York; former US Ambassador to Haiti; former US Deputy Permanent Representative to the UN in Geneva
- 7.** Mr Kenji Namioka, Ministry of Justice, Japan
- 8.** Rocco Weglarz, former Executive Officer, Department of Foreign Affairs and Trade, Australia

Executives-in-Residence

- 1.** Dr Maddalena Campioni, Chair and Co-Founder, Global Future
- 2.** Mr Alain Délétroz, Former Vice President for Europe, International Crisis Group
- 3.** Dr Peter Engelke, Senior Fellow at the Atlantic Council's Brent Scowcroft Center on International Security

4. Mr Gilles Fuchs, Global Leadership Fellow at the World Economic Forum
5. Dr Pascal van Griethuysen, former Coordinator, Sustainable Development Programme, UNRISD
6. Mr Jean-Pierre Keller, former Investment Advisor, UBS
7. Dr Olga Maria Klimecki-Lenz, Senior Researcher (Medicine and Psychology), Swiss Centre for Affective Sciences, University of Geneva
8. Mr Adam Koniuszewski, Fellow of the Canadian Order of Chartered Professional Accountants (Quebec); Associate Fellow of the World Academy of Arts and Science; Chartered Financial Analyst
9. Ms Janet Lim, former Assistant High Commissioner (Operations), UNHCR
10. Ms Julienne Lusenge, President of the Board of Directors and co-founder of SOFEPADI (Women's Solidarity for Peace and Integrated Development)
11. Mr Eric Marclay, former Regional Director of Operations for East Africa, ICRC
12. Mr Michael A. McKay, Independent Advisor and founder of McKay's
13. Mr Joaquin Molina, International Civil Servant, NATO
14. Mr Olivier Mukarji, Founder and CEO of OAM Consult
15. Mr Laurent Muhlematter, Researcher, Developer and Analyst of Civilian Space Shuttle
16. Ms Misha Nagelmackers-Voinov, former Member of the Leadership of BCGE

17. Ms S. Michele Nix, former Senior Strategist and Chief Communications Officer, RIDGE GLOBAL
18. Mr Grégoire Patte, former Mission Planning Officer, Strategic Planning Unit, United Nations Multidimensional Integrated Stabilization Mission in Mali
19. Dr Joseph Press, Global Innovator and Strategic Advisor to the President and CEO at the Center for Creative Leadership
20. Dr Johanna Ralston, CEO, World Obesity Federation
21. Ms Cynthia (Cindy) Ray, Strategic Advisor, Consultant
22. Mr Timothy (Tim) Reid, former Monitoring Officer, OSCE Special Monitoring Mission to Ukraine
23. Dr Gervais Rufyikiri, former Vice President of Burundi
24. Mr Laurent Sierro, Journalist, ATS
25. Mr Peter Splinter, former Representative to the UN in Geneva of Amnesty International

Doctoral Fellows

1. Ms Elodie Convergne, PhD Researcher and Lecturer at Sciences Po Paris, Centre de Recherches Internationales
2. Dr Deedee Derksen, Expert on Afghanistan
3. Mr Fadi Nicholas Nassar, Doctoral Researcher in the War Studies Department, King's College London
4. Dr Alaa Tartir, Visiting Research Fellow at the Centre on Conflict, Development,

and Peacebuilding, Graduate Institute of International and Development Studies, Geneva; Programme Director of Al-Shabaka: Palestinian Policy Network

Young Leaders in Foreign and Security Policy

1. Ms Emmie Bultemeier, Graduate Student, Master of Science in Foreign Service Program, Georgetown University
2. Ms Ashley Müller, Executive Committee Member and Communications Coordinator for "Just Governance for Human Security", Caux-Initiatives of Change Foundation
3. Ms Jasmijn Remmers, Master's Student at the Graduate Institute
4. Mr Patrick Zimet, Graduate Student, Master of Science in Foreign Service Program, Georgetown University

Activities

Publications

In 2017 the GCSP further enhanced its focus on publications and policy analysis, both in terms of substance and frequency.

Geneva Papers

Geneva Papers seek to analyse international security issues through an approach that combines policy analysis and academic rigour. Papers in this series are substantial in length, and the analysis is balanced, providing a variety of perspectives. Two Geneva Papers were released in 2017, both in English.

“Humanitarian Disarmament’: Powerful New Paradigm or Naive Utopia?” – Mr Marc Finaud

<http://www.gcsp.ch/News-Knowledge/Publications/Humanitarian-Disarmament-Powerful-New-Paradigm-or-Naive-Utopia>

“Cybersecurity Challenges in the Middle East”

– Amb. Dr Sameh Aboul-Enein

<http://www.gcsp.ch/News-Knowledge/Publications/Cybersecurity-Challenges-in-the-Middle-East>

Strategic Security Analysis

The Strategic Security Analysis series publishes short papers that address a current security issue. The papers provide background information about the theme, identify the main issues or challenges, and, when relevant, propose policy recommendations. Seven Strategic Security Analysis papers were issued in 2017:

“Does International Law Apply to the Islamic State?” – Ms Holli Edwards

<http://www.gcsp.ch/News-Knowledge/Publications/Does-International-Law-Apply-to-the-Islamic-State>

“The Economic Dimension of Peacebuilding: The UN Peacebuilding Commission in Search of Its Identity” – Dr Tarcisio Gazzini

<http://www.gcsp.ch/News-Knowledge/Publications/The-Economic-Dimension-of-Peacebuilding-The-UN-Peacebuilding-Commission-in-Search-of-Its-Identity>

“The Proposed ‘Digital Geneva’ Convention: Towards an Inclusive Public-Private Agreement on Cyberspace?” – Ms Maria Gurova

<http://www.gcsp.ch/News-Knowledge/Publications/The-Proposed-Digital-Geneva-Convention-Towards-an-Inclusive-Public-Private-Agreement-on-Cyberspace>

“Business and Private Diplomacy: A Potential Catalyst for Sustainable Peace” – Ms Misha Nagelmackers-Voinov

<http://www.gcsp.ch/News-Knowledge/Publications/Business-and-Private-Diplomacy-A-Potential-Catalyst-for-Sustainable-Peace>

“Women in Mediation: Connecting the Local and the Global”

– Dr Catherine Turner

<http://www.gcsp.ch/News-Knowledge/Publications/Women-in-Mediation-Connecting-the-Local-and-the-Global>

“Asian Water Security: A Present and Future Test”

– Dr Peter Engelke

<http://www.gcsp.ch/News-Knowledge/Publications/Asian-Water-Security-A-Present-and-Future-Test>

“The Rising Challenge of Space Debris”

– Dr Gustav Lindstrom and Mr Laurent Muhlematter

<http://www.gcsp.ch/News-Knowledge/Publications/The-Rising-Challenge-of-Space-Debris>



News and Knowledge

13 January | MENA Cybersecurity Forum <http://www.gcsp.ch/News-Knowledge/News/MENA-Cybersecurity-Forum>

6 February | Through the Looking Glass <http://www.gcsp.ch/News-Knowledge/News/Through-the-Looking-Glass>

6 February | Where Knowledge Meets Experience <http://www.gcsp.ch/News-Knowledge/News/Where-Knowledge-Meets-Experience>

7 February | GCSP Continues to Strengthen Treaty Implementation <http://www.gcsp.ch/News-Knowledge/News/GCSP-Continues-to-Strengthen-Treaty-Implementation>

9 February | GCSP Launches 21st European Security Course <http://www.gcsp.ch/News-Knowledge/News/GCSP-Launches-21st-European-Security-Course>

13 February | Mitigating Potential Threats <http://www.gcsp.ch/News-Knowledge/News/Mitigating-Potential-Threats>

13 February | The Evolution of Private Space Shuttles: A Pilot's Perspective <http://www.gcsp.ch/News-Knowledge/News/The-Evolution-of-Private-Space-Shuttles-A-Pilot-s-Perspective>

14 February | Emerging Security Challenges Programme Unveils New Projects for 2017 <http://www.gcsp.ch/News-Knowledge/News/Emerging-Security-Challenges-Programme-Unveils-New-Projects-for-2017>

15 February | The National Defence University Delegation Visits the GCSP <http://www.gcsp.ch/News-Knowledge/News/The-National-Defence-University-Delegation-Visits-the-GCSP>

17 February | German National General/Admiral Staff Holds Annual Course at GCSP <http://www.gcsp.ch/News-Knowledge/News/German-National-General-Admiral-Staff-Holds-Annual-Course-at-GCSP>

17 February | GCSP Moderates "Business Continuity" Event in Turin, Italy <http://www.gcsp.ch/News-Knowledge/News/GCSP-Moderates-Business-Continuity-Event-in-Turin-Italy>

21 February | GCSP Hosts the 13th Edition of its Defence Attaché Orientation Course in Geneva <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosts-the-13th-Edition-of-its-Defence-Attache-Orientation-Course-in-Geneva>

24 February | Political Changes and Economic Uncertainties <http://www.gcsp.ch/News-Knowledge/News/Political-Changes-and-Economic-Uncertainties>

24 February | Breaking Free, Releasing Joy <http://www.gcsp.ch/News-Knowledge/News/Breaking-Free-Releasing-Joy>

3 March | "Prevention Is Much Better than Intervention" <http://www.gcsp.ch/News-Knowledge/News/Prevention-is-much-better-than-Intervention>

6 March | GCSP Hosts Public Discussion on Renunciation of Nuclear Weapons <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosts-Public-Discussion-on-Renunciation-of-Nuclear-Weapons>

8 March | Peacekeeping and Gender Equality <http://www.gcsp.ch/News-Knowledge/News/Peacekeeping-and-Gender-Equality>

8 March | Qatar-Turkey: The Strategic Vision for Middle East Crises <http://www.gcsp.ch/News-Knowledge/News/Qatar-Turkey-The-Strategic-Vision-for-Middle-East-Crises>

8 March | International Women's Day 2017 <http://www.gcsp.ch/News-Knowledge/News/International-Women-s-Day-2017>

8 March | Art, Peace and Security <http://www.gcsp.ch/News-Knowledge/News/Art-Peace-and-Security>

13 March | The GCSP Associate Fellow Featured at the FIFDH <http://www.gcsp.ch/News-Knowledge/News/The-GCSP-Associate-Fellow-Featured-at-the-FIFDH>

14 March | Dr Schori Liang Outlines GCSP's Work to Counter Violent Extremism <http://www.gcsp.ch/News-Knowledge/News/Dr-Schori-Liang-Outlines-GCSP-s-Work-to-Counter-Violent-Extremism>

15 March | GCSP Co-Organises a Series of Discussions on the Treaty Prohibiting Nuclear Weapons <http://www.gcsp.ch/News-Knowledge/News/GCSP-Co-organises-a-Series-of-Discussions-on-the-Treaty-Prohibiting-Nuclear-Weapons>

16 March | Inclusive Policy Dialogue on Enforced Disappearances <http://www.gcsp.ch/News-Knowledge/News/Inclusive-Policy-Dialogue-on-Enforced-Disappearances>

17 March | Negotiating Withdrawal Provisions <http://www.gcsp.ch/News-Knowledge/News/Negotiating-Withdrawal-Provisions>

[Withdrawal-Provisions](#)

20 March | Navigating the Storm <http://www.gcsp.ch/News-Knowledge/News/Navigating-the-Storm>

22 March | Crisis Management and the Military <http://www.gcsp.ch/News-Knowledge/News/Crisis-Management-and-the-Military>

23 March | GCSP Hosts Second Alumni Connections & Conversations <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosts-Second-Alumni-Connections-Conversations>

24 March | Students from the College of Europe Visit the GCSP <http://www.gcsp.ch/News-Knowledge/News/Students-from-the-College-of-Europe-visit-the-GCSP>

27 March | Le GCSP reçoit la certification EDUQUA ! <http://www.gcsp.ch/News-Knowledge/News/Le-GCSP-recoit-la-certification-EDUQUA-!>

29 March | Le GCSP a reçu l'IHEDN (Institut des hautes études de la défense nationale français) <http://www.gcsp.ch/News-Knowledge/News/Le-GCSP-a-recu-l-IHEDN-Institut-des-hautes-etudes-de-la-defense-nationale-francais>

29 March | GCSP-China Dialogue Touches on Current Security Issues <http://www.gcsp.ch/News-Knowledge/News/GCSP-China-Dialogue-Touches-on-Current-Security-Issues>

31 March | Inauguration of the GCSP Alumni Community Hub Cairo, Egypt <http://www.gcsp.ch/News-Knowledge/News/Inauguration-of-the-GCSP-Alumni-Community-Hub-Cairo-Egypt>

31 March | Negotiating Accession Provisions <http://www.gcsp.ch/News-Knowledge/News/Negotiating-Accession-Provisions>

5 April | Leading Effectively in Turbulent Times and the Military <http://www.gcsp.ch/News-Knowledge/News/Leading-Effectively-in-Turbulent-Times-and-the-Military>

6 April | Visit of a Retired German Four-Star General <http://www.gcsp.ch/News-Knowledge/News/Visit-of-a-retired-German-Four-Star-General>

12 April | International Day of Human Flight <http://www.gcsp.ch/News-Knowledge/News/International-Day-of-Human-Flight>

13 April | The GCSP and Partners Host Course on PCVE <http://www.gcsp.ch/News-Knowledge/News/The-GCSP-and-Partners-Host-Course-on-PCVE>

13 April | Le GCSP co-organise la 3e édition du "CYBER 9/12 STUDENT CHALLENGE" <http://www.gcsp.ch/News-Knowledge/News/Le-GCSP-co-organise-la-3e-edition-du-CYBER-9-12-STUDENT-CHALLENGE>

19 April | Seventh Executive Education Course on Implementation of the ATT Concludes <http://www.gcsp.ch/News-Knowledge/News/Seventh-Executive-Education-Course-on-Implementation-of-the-ATT-Concludes>

21 April | L'Équipe STUXNET de la Geneva School of Diplomacy gagne la troisième édition du "CYBER 9/12 STUDENT CHALLENGE" <http://www.gcsp.ch/News-Knowledge/News/L-Equipe-STUXNET-de-la-Geneva-School-of-Diplomacy-gagne-la-troisieme-edition-du-CYBER-9-12-STUDENT-CHALLENGE>

24 April | Team STUXNET from the Geneva School of Diplomacy Wins Third Annual "Cyber 9/12 Student Challenge" <http://www.gcsp.ch/News-Knowledge/News/Team-STUXNET-from-the-Geneva-School-of-Diplomacy-Wins-Third-Annual-Cyber-9-12-Student-Challenge>

24 April | GCSP Co-Organising Side Events to the 2017 Preparatory Committee of the NPT <http://www.gcsp.ch/News-Knowledge/News/GCSP-Co-Organising-Side-Events-to-the-2017-Preparatory-Committee-of-the-NPT>

25 April | Estonia Sends All-Female Team to Cyber 9/12 Student Competition <http://www.gcsp.ch/News-Knowledge/News/Estonia-sends-all-female-team-to-Cyber-9-12-Student-Competition>

27 April | Interview avec monsieur Sylvère Koffi, président du RAFAL <http://www.gcsp.ch/News-Knowledge/News/Interview-avec-monsieur-Sylvere-Koffi-president-du-RAFAL>

28 April | IAEA Values Concrete Results <http://www.gcsp.ch/News-Knowledge/News/IAEA-Values-Concrete-Results>

2 May | Harnessing the Power of NGOs to Prevent Violent Extremism <http://www.gcsp.ch/News-Knowledge/News/Harnessing-the-Power-of-NGOs-to-Prevent-Violent-Extremism>

4 May | Countering Violent Extremism in the Media Course in Thailand Concludes <http://www.gcsp.ch/News-Knowledge/News/Countering-Violent-Extremism-in-the-Media-Course-in-Thailand-Concludes>

9 May | Protecting Satellites and Space Sites from Cyber Hackers <http://www.gcsp.ch/News-Knowledge/News/Protecting-Satellites-and-Space-Sites-from-Cyber-Hackers>

10 May | Second Anniversary of the Global Fellowship Initiative <http://www.gcsp.ch/News-Knowledge/News/Second-Anniversary-of-the-Global-Fellowship-Initiative>

11 May | One Million by 2020 <http://www.gcsp.ch/News-Knowledge/News/One-Million-by-2020>

22 May | GCSP Hosts Executive Breakfast <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosts-Executive-Breakfast>

22 May | GCSP Co-Hosts Peacebuilding Course at the "Peace Castle Schläining" <http://www.gcsp.ch/News-Knowledge/News/GCSP-Co-Hosts-Peacebuilding-Course-at-the-Peace-Castle-Schlaening>

26 May | GCSP Executive-in-Residence Spearheads Cyber Response <http://www.gcsp.ch/News-Knowledge/News/GCSP-Executive-in-Residence-Spearheads-Cyber-Response>

30 May | Peace Practitioners Put Serious Gaming Skills in Play <http://www.gcsp.ch/News-Knowledge/News/Peace-Practitioners-Put-Serious-Gaming-Skills-in-Play>

1 June | Defence Attaché Course Held at PSOTC <http://www.gcsp.ch/News-Knowledge/News/Defence-Attache-Course-Held-at-PSOTC>

8 June | Air and Missile Warfare: Navigating the Legal Dimension (Advanced AMPLE) <http://www.gcsp.ch/News-Knowledge/News/Air-and-Missile-Warfare-Navigating-the-Legal-Dimension-Advanced-AMPLE>

8 June | GCSP Offers a New Holistic Approach to Fighting Terrorism <http://www.gcsp.ch/News-Knowledge/News/GCSP-Offers-a-New-Holistic-Approach-to-Fighting-Terrorism>

13 June | GCSP Launches Media and Arts for Peace Initiative in Geneva <http://www.gcsp.ch/News-Knowledge/News/GCSP-Launches-Media-and-Arts-for-Peace-Initiative-in-Geneva>

[Knowledge/News/GCSP-Launches-Media-and-Arts-for-Peace-Initiative-in-Geneva](http://www.gcsp.ch/News-Knowledge/News/GCSP-Launches-Media-and-Arts-for-Peace-Initiative-in-Geneva)

19 June | GCSP Co-Organised Discussion on Proposals for a Convention on the Prohibition of Nuclear Weapons <http://www.gcsp.ch/News-Knowledge/News/GCSP-Co-Organised-Discussion-on-Proposals-for-a-Convention-on-the-Prohibition-of-Nuclear-Weapons>

20 June | GCSP Encourages You to Stand #WithRefugees <http://www.gcsp.ch/News-Knowledge/News/GCSP-Encourages-You-to-Stand-WithRefugees>

21 June | In a World Divided, Can Dialogue Among Practitioners Help Prevent Violent Extremism? <http://www.gcsp.ch/News-Knowledge/News/In-a-World-Divided-Can-Dialogue-Among-Practitioners-Help-Prevent-Violent-Extremism>

22 June | What Is a Black Swan? <http://www.gcsp.ch/News-Knowledge/News/What-Is-A-Black-Swan>

22 June | Kofi Annan International Peacekeeping Training Centre Delegation Visits the GCSP <http://www.gcsp.ch/News-Knowledge/News/Kofi-Annan-International-Peacekeeping-Training-Centre-Delegation-Visits-the-GCSP>

23 June | GCSP Hosts First Global Alumni Networking Night (GANN) <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosts-First-Global-Alumni-Networking-Night-GANN>

27 June | Joint BAKS-GCSP Expert Conference on Distributed Ledger Technology <http://www.gcsp.ch/News-Knowledge/News/Joint-BAKS-GCSP-Expert-Conference-on-Distributed-Ledger-Technology>

29 June | 28 Participants from 25 Countries Conclude the 18th New Issues in Security Course <http://www.gcsp.ch/News-Knowledge/News/28-participants-from-25-countries-conclude-the-18th-New-Issues-in-Security-Course>

30 June | Highlights from the Launch of the Media and Arts for Peace Initiative in Geneva <http://www.gcsp.ch/News-Knowledge/News/Highlights-from-the-Launch-of-the-Media-and-Arts-for-Peace-Initiative-in-Geneva>

4 July | GCSP Hosted a Special Panel on Libya <http://www.gcsp.ch/News-Knowledge/News/GCSP-Hosted-a-Special-Panel-on-Libya>

7 July | Chiefs of the Armed Forces of Germany, Austria and Switzerland Visit the GCSP
<http://www.gcsp.ch/News-Knowledge/News/Chiefs-of-the-Armed-Forces-of-Germany-Austria-and-Switzerland-visit-the-GCSP>

17 July | MENA Arms Control Course
<http://www.gcsp.ch/News-Knowledge/News/MENA-Arms-Control-Course>

20 July | GCSP Welcomes the Rotary Club – Genève International <http://www.gcsp.ch/News-Knowledge/News/GCSP-Welcomes-the-Rotary-Club-Geneve-International>

24 July | Objectif: Les Pôles <http://www.gcsp.ch/News-Knowledge/News/Objectif-Les-Poles>

26 July | Countering Violent Extremism in Thailand – 2017 Workshop <http://www.gcsp.ch/News-Knowledge/News/Countering-Violent-Extremism-in-Thailand-2017-Workshop>

28 July | Interview with NISC Alumna Katja Pehrman <http://www.gcsp.ch/News-Knowledge/News/Interview-with-NISC-Alumna-Katja-Pehrman>

3 August | Engaging for Peace and Security
<http://www.gcsp.ch/News-Knowledge/News/Engaging-for-Peace-and-Security>

4 August | 2016 Annual Report Now Available
<http://www.gcsp.ch/News-Knowledge/News/2016-Annual-Report-Now-Available>

9 August | GCSP Cited as the August FIN of the Month <http://www.gcsp.ch/News-Knowledge/News/GCSP-Cited-as-the-August-FIN-of-the-Month>

13 September | Six Zermatt Roundtable on Current Security Issues in the North Pacific Region
<http://www.gcsp.ch/News-Knowledge/News/Sixth-Zermatt-Roundtable-on-Current-Security-Issues-in-the-North-Pacific-Region>

13 September | ASEAN at 50: Able to Meet the Asian Challenge? <http://www.gcsp.ch/News-Knowledge/News/ASEAN-at-50-Able-to-Meet-the-Asian-Challenge>

14 September | Roundtable Discussion on the 2018 High-Level Conference on Nuclear Disarmament <http://www.gcsp.ch/News-Knowledge/News/Roundtable-Discussion-on-the-2018-High-Level-Conference-on-Nuclear-Disarmament>

20 September | Public Discussion on Assurances from Nuclear-Weapon States Towards Non-Nuclear Weapon States <http://www.gcsp.ch/News-Knowledge/News/Public-Discussion-on-Assurances-from-Nuclear-Weapon-States-towards-Non-Nuclear-Weapon-States>

22 September | Semaine de la Démocratie : "Future Leaders" Débattent au GCSP <http://www.gcsp.ch/News-Knowledge/News/Semaine-de-la-democratie-Future-leaders-debattent-au-GCSP>

29 September | Swiss Professional Officers at the GCSP and Brussels Gather for One-Week Course on International Security <http://www.gcsp.ch/News-Knowledge/News/Swiss-professional-officers-at-the-GCSP-and-Brussels-gather-for-one-week-course-on-international-security>

29 September | Geneva Peace Week <http://www.gcsp.ch/News-Knowledge/News/Geneva-Peace-Week-2017>

4 October | Workshop on Cooperation Prospects in Institutional Reform and Restoring Stability in Syria <http://www.gcsp.ch/News-Knowledge/News/Workshop-on-Cooperation-Prospects-in-Institutional-Reform-and-Restoring-Stability-in-Syria>

5 October | Tobias Vestner Leads Discussions at NATO Roundtable <http://www.gcsp.ch/News-Knowledge/News/Tobias-Vestner-Leads-Discussions-at-NATO-Roundtable>

11 October | Assurances of Non-Use or Non-Threat of Use of Nuclear Weapons Discussed in New York <http://www.gcsp.ch/News-Knowledge/News/Assurances-of-non-use-or-non-threat-of-use-of-nuclear-weapons-discussed-in-New-York>

12 October | Media [and] Arts for Peace Launches in New York <http://www.gcsp.ch/News-Knowledge/News/Media-Arts-for-Peace-Launches-in-New-York>

12 October | GCSP Holds Course on Devising a National Cyber Security Strategy <http://www.gcsp.ch/News-Knowledge/News/GCSP-Holds-Course-on-Devising-a-National-Cyber-Security-Strategy>

13 October | Future StoryWorlds Call for Projects <http://www.gcsp.ch/News-Knowledge/News/Future-Storyworlds-call-for-projects>

13 October | The GCSP Welcomes Belgian Minister of Defence, H.E. Mr Steven Vandeput <http://www.gcsp.ch/News-Knowledge/News/The-GCSP-Welcomes-Belgian-Minister-of-Defence-H.E.-Mr-Steven-Vandeput>

18 October | GCSP Offers Enhancing Women in Leadership Course <http://www.gcsp.ch/News-Knowledge/News/GCSP-Offers-Enhancing-Women-in-Leadership-Course>

27 October | Successful New Course on Security and Law <http://www.gcsp.ch/News-Knowledge/News/Successful-New-Course-on-Security-and-Law>

9 November | Workshop to Prepare for the Meeting States Parties of the Biological Weapons Convention (BWC) <http://www.gcsp.ch/News-Knowledge/News/Workshop-to-prepare-for-the-Meeting-of-States-Parties-of-the-Biological-Weapons-Convention-BWC>

10 November | GCSP Hosts LOAC Training to Swiss Air Force <http://www.gcsp.ch/News-Knowledge/News/GCSP-hosts-LOAC-training-to-Swiss-Air-Force>

10 November | Geneva Digital Talk Series: How Can Technological Solutions Advance Cybersecurity? <http://www.gcsp.ch/News-Knowledge/News/Geneva-Digital-Talk-Series-How-Can-Technological-Solutions-Advance-Cybersecurity>

10 November | The New Geopolitics: Russia, North Korea and the Implications for European Security <http://www.gcsp.ch/News-Knowledge/News/The-New-Geopolitics-Russia-North-Korea-and-the-Implications-for-European-Security>

15 November | GCSP Signs Statement of Intent with the National Defence University, Pakistan <http://www.gcsp.ch/News-Knowledge/News/GCSP-Signs-Statement-of-Intent-with-the-National-Defence-University-Pakistan>

20 November | GCSP Concludes Arms Control Course for the MENA Region in Amman <http://www.gcsp.ch/News-Knowledge/News/GCSP-Concludes-Arms-Control-Course-for-the-MENA-Region-in-Amman>

21 November | GCSP Deputy Director Orisich Discusses Upcoming Collaboration Event on World Radio Switzerland <http://www.gcsp.ch/News-Knowledge/News/GCSP-Deputy-Director-Orisich-Discusses-Upcoming-Collaboration-Event-on-World-Radio-Switzerland>

23 November | Collaboration in an Era of Global Polarisation <http://www.gcsp.ch/News-Knowledge/News/Collaboration-in-an-Era-of-Global-Polarisation>

24 November | GCSP Renews Training Convention with Swiss Armed Forces <http://www.gcsp.ch/News-Knowledge/News/GCSP-Renews-Training-Convention-with-Swiss-Armed-Forces>

24 November | GCSP Participates [in] Abu Dhabi Strategic Debate <http://www.gcsp.ch/News-Knowledge/News/GCSP-Participates-Abu-Dhabi-Strategic-Debate>

24 November | Panel on Thirty Years of the INF Treaty and the 1985 Reagan-Gorbachev Summit in Geneva <http://www.gcsp.ch/News-Knowledge/News/Panel-on-Thirty-Years-of-the-INF-Treaty-and-the-1985-Reagan-Gorbachev-Summit-in-Geneva>

28 November | EcoPeace Middle East Wins GCSP 2017 Prize for Innovation in Global Security <http://www.gcsp.ch/News-Knowledge/News/EcoPeace-Middle-East-Wins-GCSP-2017-Prize-for-Innovation-in-Global-Security>

30 November | Future StoryWorlds – Examining Existential Risk through Design Thinking <http://www.gcsp.ch/News-Knowledge/News/Future-Storyworlds-examining-existential-risk-through-design-thinking>

30 November | Hacking4Humanity: Devising Tech Solutions to Development Problems <http://www.gcsp.ch/News-Knowledge/News/Hacking4Humanity-Devising-Tech-solutions-to-Development-Problems>

30 November | Concluding the "Political Work in Foreign Policy" Course in Bern <http://www.gcsp.ch/News-Knowledge/News/Concluding-the-Political-Work-in-Foreign-Policy-Course-in-Bern>

5 December | GCSP Welcomes Qatari Delegation <http://www.gcsp.ch/News-Knowledge/News/GCSP-Welcomes-Qatari-Delegation>

6 December | Building Confidence and Experience – Orientation Course for Defence Attachés and Diplomats in the South/South East Region <http://www.gcsp.ch/News-Knowledge/News/Building-Confidence-and-Experience-Orientation-Course-for-Defence-Attaches-and-Diplomats-in-the-South-South-East-Region>

8 December | GCSP Welcomes Diplomats from Cameroon <http://www.gcsp.ch/News-Knowledge/News/GCSP-Welcomes-Diplomats-from-Cameroon>

12 December | The GCSP Welcomes South Korean Research Institute for Security Affairs (RINSA) Director <http://www.gcsp.ch/News-Knowledge/News/The-GCSP-Welcomes-South-Korean-Research-Institute-for-Security-Affairs-RINSA-Director>

13 December | Swiss Military Academy (MILAK) Trained at GCSP <http://www.gcsp.ch/News-Knowledge/News/Swiss-Military-Academy-MILAK-trained-at-GCSP>

13 December | Building Capacity to Comply with Weapons Law and Conduct Legal Review of Weapons <http://www.gcsp.ch/News-Knowledge/News/Building-Capacity-to-comply-with-Weapons-Law-and-Conduct-Legal-Review-of-Weapons>

15 December | From the Grassroots to the Top Table: Inspiring Women Leaders <http://www.gcsp.ch/News-Knowledge/News/From-the-Grassroots-to-the-Top-Table-Inspiring-Women-Leaders>

18 December | GCSP Alumni Joint Venture in Macau <http://www.gcsp.ch/News-Knowledge/News/GCSP-Alumni-joint-venture-in-Macau>

19 December | The Role of Philanthropy in Conflict Prevention and Resolution <http://www.gcsp.ch/News-Knowledge/News/The-Role-of-Philanthropy-in-Conflict-Prevention-and-Resolution>

19 December | Second Alumni Reception in Colombo <http://www.gcsp.ch/News-Knowledge/News/Second-Alumni-Reception-in-Colombo>

20 December | New Course on the Implementation of the Arms Trade Treaty (ATT) Concludes in Dakar (Senegal) <http://www.gcsp.ch/News-Knowledge/News/New-Course-on-the-Implementation-of-the-Arms-Trade-Treaty-ATT-Concludes-in-Dakar-Senegal>

Global Insights

3 January | GCSP Deputy Director Discusses the "Grim Future" with Terrorism in Europe <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-Deputy-Director-Discusses-the-Grim-Future-with-Terrorism-in-Europe2>

10 January | Security and Law Cluster Leader Discusses Attacks on Health Care <http://www.gcsp.ch/News-Knowledge/Global-insight/Security-and-Law-Cluster-Leader-Discusses-Attacks-on-Health-Care>

19 January | 2017: The End of the Liberal World Order? <http://www.gcsp.ch/News-Knowledge/Global-insight/2017-The-end-of-the-liberal-world-order>

30 January | US Travel Ban Impacts GCSP <http://www.gcsp.ch/News-Knowledge/Global-insight/US-Travel-Ban-Impacts-GCSP>

3 February | The Treaty Implementation Matrix <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Treaty-Implementation-Matrix>

15 February | Ambassador Tehmina Janjua Appointed Pakistan's First Female Foreign Secretary <http://www.gcsp.ch/News-Knowledge/Global-insight/Ambassador-Tehmina-Janjua-Appointed-Pakistan-s-First-Female-Foreign-Secretary>

20 February | Arms Control in Times of Crisis <http://www.gcsp.ch/News-Knowledge/Global-insight/Arms-Control-in-Times-of-Crisis>

2 March | The Role of France in the Prohibition of Nuclear Tests <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Role-of-France-in-the-Prohibition-of-Nuclear-Tests>

6 March | The Fall of Palmyra <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Fall-of-Palmyra>

6 March | Syrian Peace Talks in Geneva <http://www.gcsp.ch/News-Knowledge/Global-insight/Syrian-Peace-Talks-in-Geneva>

7 March | Les scénarios de guerre aux pays Baltes <http://www.gcsp.ch/News-Knowledge/Global-insight/Les-scenarios-de-guerre-aux-pays-Baltes>

10 March | The Ramifications of a Renewed Conflict over Nagorno-Karabakh <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Ramifications-of-a-Renewed-Conflict-over-Nagorno-Karabakh>

14 March | The Power of Art <http://www.gcsp.ch/News-Knowledge/Publications/The-Power-of-Art>

17 March | Dr Rickli Weighs in on Syria <http://www.gcsp.ch/News-Knowledge/Global-insight/Dr-Rickli-Weighs-in-on-Syria>

20 March | Arms Trade, Peacebuilding, and the Importance of the ATT <http://www.gcsp.ch/News-Knowledge/Global-insight/Arms-Trade-Peacebuilding-and-the-Importance-of-the-ATT>

21 March | Le rôle de la Suisse concernant les négociations pour le désarmement nucléaire <http://www.gcsp.ch/News-Knowledge/Global-insight/Le-role-de-la-Suisse-concernant-les-negociations-pour-le-desarmement-nucleaire>

22 March | Britain Follows US with Ban on Electronic Devices <http://www.gcsp.ch/News-Knowledge/Global-insight/Britain-follows-US-with-ban-on-electronic-devices>

7 April | GCSP's Dr Christina Schori Liang and Jean-Paul Rouiller Featured in Berner Zeitung <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-s-Dr-Christina-Schori-Liang-and-Jean-Paul-Rouiller-Featured-in-Berner-Zeitung>

7 April | Interview de RTS avec Jean-Marc Rickli (GCSP) <http://www.gcsp.ch/News-Knowledge/Global-insight/Interview-de-RTS-avec-Jean-Marc-Rickli-GCSP>

24 April | Le Cyberspace doit être partagé et régulé <http://www.gcsp.ch/News-Knowledge/Global-insight/Le-Cyberspace-doit-etre-partage-et-regule>

25 April | GCSP Senior Programme Advisor Weighs in after Paris Attack <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-Senior-Programme-Advisor-Weighs-In-After-Paris-Attack>

8 May | ISIS "Crossing a Red Line" Even to Some Supporters <http://www.gcsp.ch/News-Knowledge/Global-insight/ISIS-Crossing-A-Red-Line-Even-To-Some-Supporters>

8 May | Trump-Abbas Meeting: A Celebration of Egos <http://www.gcsp.ch/News-Knowledge/Global-insight/Trump-Abbas-Meeting-A-Celebration-Of-Egos>

10 May | Health Leadership: A View from Europe <http://www.gcsp.ch/News-Knowledge/Global-insight/Health-Leadership-A-View-from-Europe>

22 May | Le Silence assourdissant du droit humanitaire <http://www.gcsp.ch/News-Knowledge/Global-insight/Le-Silence-assourdissant-du-droit-humanitaire>

23 May | Manchester Bombing: ISIS Claims Responsibility for Concert Attack as Part of "Shock and Awe" Tactics, Analysts Say <http://www.gcsp.ch/News-Knowledge/Global-insight/Manchester-bombing-isis-claims-responsibility-for-concert-attack-as-part-of-shock-and-awe-tactics-analysts-say>

24 May | Trump Sets out Mideast Vision – Backing Arab Strongmen against Iran <http://www.gcsp.ch/News-Knowledge/Global-insight/Trump-sets-out-Mideast-vision-backing-Arab-strongmen-against-Iran>

29 May | Marc Finaud Explains the Issues at the NPT Preparatory Committee Meeting <http://www.gcsp.ch/News-Knowledge/Global-insight/Marc-Finaud-Explains-the-Issues-at-the-NPT-Preparatory-Committee-Meeting>

2 June | Dissuasion nucléaire: les cinq contradictions françaises <http://www.gcsp.ch/News-Knowledge/Global-insight/Dissuasion-nucleaire-les-cinq-contradictions-francaises>

2 June | The "Ocean Model of Civilization", Sustainable History Theory, and Global Cultural Understanding <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Ocean-Model-of-Civilization-Sustainable-History-Theory-and-Global-Cultural-Understanding>

6 June | Arab Dispute Serves as Economic Blockade <http://www.gcsp.ch/News-Knowledge/Global-insight/Arab-Dispute-Serves-as-Economic-Blockade>

12 June | Interpreting the Gulf Diplomacy Crisis <http://www.gcsp.ch/News-Knowledge/Global-insight/Interpreting-the-Gulf-Diplomacy-Crisis>

12 June | Post-Truth Politics, the Fifth Estate and the Securitisation of Fake News <http://www.gcsp.ch/News-Knowledge/Global-insight/Post-Truth-Politics-the-Fifth-Estate-and-the-Securitisation-of-Fake-News>

16 June | Electing the New Director General of WHO: Increasing Transparency? <http://www.gcsp.ch/News-Knowledge/Global-insight/Electing-the-new-Director-General-of-WHO-Increasing-Transparency>

21 June | Two Weeks On: The Humanitarian Impact of the Qatar Crisis <http://www.gcsp.ch/News-Knowledge/Global-insight/Two-Weeks-On-The-Humanitarian-Impact-of-the-Qatar-Crisis>

23 June | Jean-Marc Rickli Discusses the Battle of Raqqa and Its Consequences <http://www.gcsp.ch/News-Knowledge/Global-insight/Jean-Marc-Rickli-Discusses-the-Battle-of-Raqqa-and-its-Consequences>

23 June | Leading and Influencing with Impact <http://www.gcsp.ch/News-Knowledge/Global-insight/Leading-and-Influencing-with-Impact>

29 June | Homegrown Terrorists <http://www.gcsp.ch/News-Knowledge/Global-insight/Homegrown-Terrorists>

4 July | Climate Change and Security <http://www.gcsp.ch/News-Knowledge/Global-insight/Climate-Change-and-Security>

4 July | Supporting Female Leaders to Develop Strategies for Success <http://www.gcsp.ch/News-Knowledge/Global-insight/Supporting-Female-Leaders-to-Develop-Strategies-for-Success>

7 July | "Terrorism Is a Symptom" <http://www.gcsp.ch/News-Knowledge/Global-insight/Terrorism-is-a-Symptom>

10 July | The INF Treaty at Risk <http://www.gcsp.ch/News-Knowledge/Global-insight/The-INF-Treaty-at-Risk>

10 July | A Treaty Prohibiting Nuclear Weapons: What For and What Next? <http://www.gcsp.ch/News-Knowledge/Global-insight/A-Treaty-Prohibiting-Nuclear-Weapons-What-For-and-What-Next>

11 July | A Paradigm Shift in the Architecture of Swiss Security Law <http://www.gcsp.ch/News-Knowledge/Global-insight/A-Paradigm-Shift-in-the-Architecture-of-Swiss-Security-Law>

12 July | "It Is Suspected that Swiss Jihadists Belong to Daesh Special Forces" <http://www.gcsp.ch/News-Knowledge/Global-insight/It-Is-Suspected-That-Swiss-Jihadists-Belong-to-Daesh-Special-Forces>

24 July | Un Traité D'Interdiction des Armes Nucléaires: et Après? <http://www.gcsp.ch/News-Knowledge/Global-insight/Un-Traite-D-Interdiction-des-Armes-Nucleaires-et-Apres>

26 July | After Mosul, ISIS Will Likely Lose Raqqa before the End of the Year <http://www.gcsp.ch/News-Knowledge/Global-insight/After-Mosul-ISIS-will-Likely-Lose-Raqqa-Before-the-End-of-the-Year>

31 July | Room with a View <http://www.gcsp.ch/News-Knowledge/Global-insight/Room-with-a-View>

17 August | Practicing a Whole-of-Society Approach to Counter Hybrid Threats <http://www.gcsp.ch/News-Knowledge/Publications/Practicing-a-Whole-of-Society-Approach-to-Counter-Hybrid-Threats>

24 August | Sahel Youth Join Jihadi Groups for Reasons beyond Radicalisation <http://www.gcsp.ch/News-Knowledge/Publications/Sahel-Youth-Join-Jihadi-Groups-for-Reasons-beyond-Radicalisation>

31 August | Sir Peter Marshall Featured on the "McKay Interviews" <http://www.gcsp.ch/News-Knowledge/Global-insight/Sir-Peter-Marshall-Featured-on-the-McKay-Interviews>

13 September | Boko Haram's Evolving Relationship with Al-Qaeda <http://www.gcsp.ch/News-Knowledge/Global-insight/Boko-Haram-s-Evolving-Relationship-With-al-Qaeda>

13 September | Misinformation Could Potentially Lead to New Conflict in the Middle East <http://www.gcsp.ch/News-Knowledge/Global-insight/Misinformation-Could-Potentially-Lead-to-New-Conflict-in-the-Middle-East>

14 September | No Middle Stance in Saudi Arabia and Gulf Crisis <http://www.gcsp.ch/News-Knowledge/Global-insight/No-Middle-Stance-in-Saudi-Arabia-and-Gulf-Crisis>

19 September | The Dangers of Defence <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Dangers-of-Defense>

20 September | GCSP Public Discussion with James Lindsay, Council on Foreign Relations <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-Public-Discussion-with-James-Lindsay-Council-on-Foreign-Relations>

25 September | Young Leaders from Georgetown University Reflect on Their GCSP Experience <http://www.gcsp.ch/News-Knowledge/Global-insight/Young-Leaders-from-Georgetown-University-Reflect-on-their-GCSP-Experience>

10 October | Mediation Option for the Recent Catalan-Spanish Conflict <http://www.gcsp.ch/News-Knowledge/Global-insight/Mediation-Option-for-the-Recent-Catalan-Spanish-Conflict>

11 October | GCSP Crisis Management Leader Featured in Global Geneva Magazine <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-Crisis-Management-Leader-Featured-in-Global-Geneva-Magazine>

13 October | GCSP Featured in Klvin Magazine September Edition <http://www.gcsp.ch/News-Knowledge/Global-insight/GCSP-Features-on-Klvin-Mag-September-Edition>

13 October | Nuclear Arms Race – the Crisis Over the INF Treaty in a Global Context Revisited <http://www.gcsp.ch/News-Knowledge/Global-insight/Nuclear-Arms-Race-The-Crisis-over-the-INF-Treaty-in-a-Global-Context-Revisited>

27 October | Analysing the Threat of Daesh Decentralisation Following Raqqa <http://www.gcsp.ch/News-Knowledge/Global-insight/Analysing-the-Threat-of-Daesh-Decentralisation-Following-Raqqa>

7 November | The Consequences of the Fall of ISIS in Deer Ezzor <http://www.gcsp.ch/News-Knowledge/Global-insight/The-Consequences-of-the-fall-of-ISIS-in-Deer-Ezzor>

9 November | Reflections on Arrests in Saudi Arabia <http://www.gcsp.ch/News-Knowledge/Global-insight/Reflections-on-Arrests-in-Saudi-Arabia2>

16 November | United Nations Convention on Conventional Weapons Experts Views <http://www.gcsp.ch/News-Knowledge/Global-insight/United-Nations-Convention-on-Conventional-Weapons-Experts-Views>

21 November | Jean Paul Rouiller, Tobias Vestner Interviewed by Le Matin Dimanche <http://www.gcsp.ch/News-Knowledge/Global-insight/Jean-Paul-Rouiller-Tobias-Vestner-Interviewed-by-Le-Matin-Dimanche>

21 November | Tobias Vestner Interviewed by Geopolitics <http://www.gcsp.ch/News-Knowledge/Global-insight/Tobias-Vestner-Interviewed-by-Geopolitis>

1 December | On Progress of the North Korean Nuclear Program <http://www.gcsp.ch/News-Knowledge/Global-insight/On-Progress-of-the-North-Korean-Nuclear-Program>

12 December | In Afghanistan Today's Pro-Government Militias Could Be Tomorrow's Insurgents <http://www.gcsp.ch/News-Knowledge/Global-insight/In-Afghanistan-Today-s-Pro-Government-Militias-Could-Be-Tomorrow-s-Insurgents>

15 December | What Is Your Style of Influence? <http://www.gcsp.ch/News-Knowledge/Global-insight/What-is-your-style-of-influence>

18 December | Dr Jean-Marc Rickli on Al-Jazeera's Inside Story <http://www.gcsp.ch/News-Knowledge/Global-insight/Dr-Jean-Marc-Rickli-on-Al-Jazeera-s-Inside-Story>

21 December | Networking and Influence <http://www.gcsp.ch/News-Knowledge/Global-insight/Networking-and-Influence>

21 December | The Impact of Autonomous Weapons Systems on International Security and Strategic Stability <http://www.gcsp.ch/News-Knowledge/Publications/The-Impact-of-Autonomous-Weapons-Systems-on-International-Security-and-Strategic-Stability>

21 December | Leaderless Jihad in a Leaderless World: The Future of Terrorism <http://www.gcsp.ch/News-Knowledge/Publications/Leaderless-Jihad-in-a-Leaderless-World-The-Future-of-Terrorism>

Transformative Journeys
to Create a Safer World

CONTACT THE GCSP

Geneva Centre for Security Policy
Maison de la paix
Chemin Eugène-Rigot 2d
P.O. Box 1295
CH-1211 Geneva 1

TEL: +41 22 730 96 00

EMAIL: info@gcsp.ch

Registry of Commerce of Geneva: CHE-105-033-622

Photo credits: The Geneva Centre for Security
Policy/Pontus Wallsten

Graphic design and artwork: ACW, London, UK,
www.acw.uk.com

Printing: ATAR, Satigny, Switzerland, www.atar.ch